Employee Highlights

• Total University Employees:

Tenure-Track Faculty	1,061
Special Faculty	467
Temporary Faculty	261
Administrative Professionals	2,257
Research Associates	993
State Classified Staff	1,700
Post Doctorates	265
Other Salaried Employees	122
Total Employees	7,126

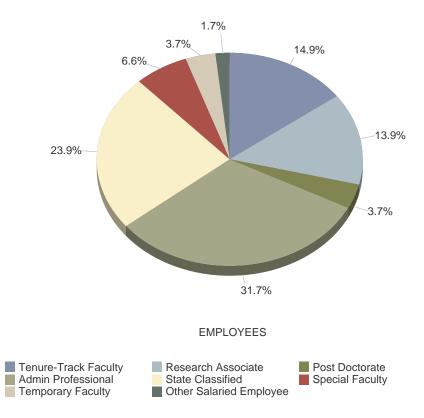
- Largest number of faculty on tenure-track appointments by college: Liberal Arts (238), Natural Sciences (177), Veterinary Medicine
 & Biomedical Sciences (173)
- Faculty on tenure-track appointments who are full professors: 43%, down from 45% in 2006-07
- Faculty on tenure-track appointments who are ethnic minorities: 16%, up from 10% in 2006-07
- Faculty on tenure-track appointments who are women: 37%, up from 29% in 2006-07
- Faculty on tenure-track appointments who are tenured:

Assistant Professor	0%
Associate Professor	97%
Professor	99%

- Mean faculty salaries for all ranks combined for faculty on tenure-track appointments: nine-month appointments \$98,133 and 12-month appointments \$141,842.
- Total new faculty hired on tenure-track appointments in 2015-16: 53
- Largest number of faculty on special appointments by college: Liberal Arts (224), Veterinary Medicine & Biological Sciences (75), Health & Human Sciences (60)
- Largest number of faculty on temporary appointments by college: Liberal Arts (88), Health & Human Sciences (78), Business (30)
- Largest number of administrative professionals by area: VP for Student Affairs (303), College of Veterinary Medicine & Biomedical Sciences (188), College of Engineering (179)
- Largest number of state classified employees by area: VP for University Operations (498), VP for Student Affairs (442), College
 of Veterinary Medicine & Biomedical Sciences (251)

Note: Employee data is as of 09/30/2015 (unless otherwise noted).

University Employees by Group - 2016



		2016
Faculty	Tenure-Track Faculty	1,061
	Special Faculty	467
	Temporary Faculty	261
	Subtotal	1,789
Admin Professional	Research Associate	993
	Admin Professional	2,257
	Subtotal	3,250
Other Salaried Employee	Post Doctorate	265
	Other Salaried Employee	122
	Subtotal	387
State Classified	State Classified	1,700
	Subtotal	1,700
Total		7,126

^{*} Employee count is as of 09/30/2015

University Employees by Group and Unit - 2016

	Admin Professional	Other Salaried Employee	Post Doctorate	Research Associate	Special Faculty	State Classified	Temporary T	enure-Track Faculty	Total
1-Agencies	267	. ,	1	33	1	56	•	5	363
Agric Sciences-Agric Experiment Station	20		1	31	1	8		5	66
Natural Resources-Colo State Forest Svc	77					19			96
VP Engagement-CSU Extension	170			2		29			201
2-Colleges	866	114	260	918	453	410	255	1,038	4,314
Agricultural Sciences-Academic Units	50		9	56	16	19	10	100	260
Business	92			1	23	11	30	66	223
Engineering	179	34	33	154	10	20	9	107	546
Health and Human Sciences	75	2	1	40	60	20	78	108	384
Liberal Arts	65			7	224	34	88	238	656
Natural Resources-Academic Units	110	7	29	474	9	11	9	69	718
Natural Sciences	107	14	60	50	36	44	21	177	509
Veterinary Medicine	188	57	128	136	75	251	10	173	1,018
3-Administration	1,124	8	4	42	13	1,234	6	18	2,449
Administrative Communications	2								2
Graduate School	9					9	4		22
International Programs	28					7	1		36
Libraries	48			1	4	60	1	18	132
President's Office-Athletic Compliance	3								3
President's Office-Athletics	110					2			112
President's Office-President	5					2			7
President's Office-VP Diversity	3					1			4
Provost + Executive Vice President	40			1		3			44
Public Safety	5					38			43
University Advancement	83					10			93
VP Engagement	57			2		12			71
VP Enrollment + Access	114					57			171
VP External Relations	43					20			63
VP Faculty + Academic Affairs	22					3			25
VP Information Technology	22					36			58
VP Research	84		1	35		27			147
VP Student Affairs	303	8	3			442			756
VP Undergraduate Affairs	34				9	7			50
VP University Operations	109			3		498			610
Total	2,257	122	265	993	467	1,700	261	1,061	7,126

^{*} Employee count is as of 09/30/2015

2016 University Employees by Unit and Gender - All Employees

	Male	% of Male	Female	% of Female	Total
1-Agencies	168	46%	195	54%	363
Agric Sciences-Agric Experiment Station	44	67%	22	33%	66
Natural Resources-Colo State Forest Svc	56	58%	40	42%	96
VP Engagement-CSU Extension	68	34%	133	66%	201
2-Colleges	2,041	47%	2,273	53%	4,314
Agricultural Sciences-Academic Units	147	57%	113	43%	260
Business	113	51%	110	49%	223
Engineering	356	65%	190	35%	546
Health and Human Sciences	106	28%	278	72%	384
Liberal Arts	271	41%	385	59%	656
Natural Resources-Academic Units	437	61%	281	39%	718
Natural Sciences	259	51%	250	49%	509
Veterinary Medicine	352	35%	666	65%	1,018
3-Administration	1,171	48%	1,278	52%	2,449
Administrative Communications	1	50%	1	50%	2
Graduate School	2	9%	20	91%	22
International Programs	9	25%	27	75%	36
Libraries	70	53%	62	47%	132
President's Office-Athletic Compliance	1	33%	2	67%	3
President's Office-Athletics	79	71%	33	29%	112
President's Office-President	3	43%	4	57%	7
President's Office-VP Diversity	0		4	100%	4
Provost + Executive Vice President	19	43%	25	57%	44
Public Safety	28	65%	15	35%	43
University Advancement	30	32%	63	68%	93
VP Engagement	32	45%	39	55%	71
VP Enrollment + Access	46	27%	125	73%	171
VP External Relations	33	52%	30	48%	63
VP Faculty + Academic Affairs	9	36%	16	64%	25
VP Information Technology	44	76%	14	24%	58
VP Research	58	39%	89	61%	147
VP Student Affairs	295	39%	461	61%	756
VP Undergraduate Affairs	14	28%	36	72%	50
VP University Operations	398	65%	212	35%	610
Total	3,380	47%	3,746	53%	7,126

^{*} Employee count is as of 09/30/2015

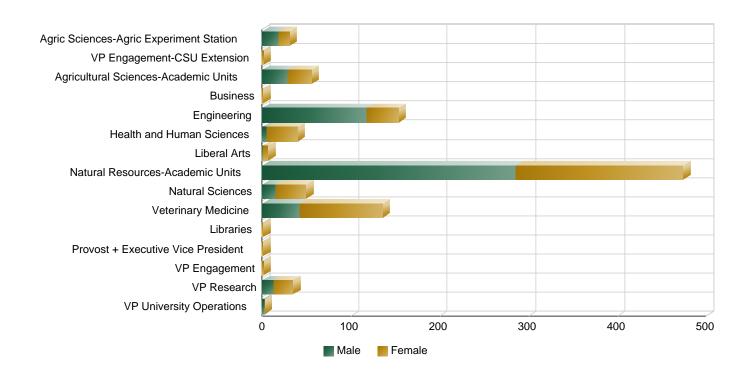
2016 University Employees by Unit and Gender - Faculty

	Male	% of Male	Female	% of Female	Total
Tenure-Track Faculty	666	63%	395	37%	1,061
Agric Sciences-Agric Experiment Station	5	100%	0		5
Agricultural Sciences-Academic Units	76	76%	24	24%	100
Business	44	67%	22	33%	66
Engineering	91	85%	16	15%	107
Health and Human Sciences	43	40%	65	60%	108
Liberal Arts	134	56%	104	44%	238
Natural Resources-Academic Units	48	70%	21	30%	69
Natural Sciences	119	67%	58	33%	177
Veterinary Medicine	103	60%	70	40%	173
Libraries	3	17%	15	83%	18
Special Faculty	181	39%	286	61%	467
Agric Sciences-Agric Experiment Station	1	100%	0		1
Agricultural Sciences-Academic Units	10	62%	6	38%	16
Business	14	61%	9	39%	23
Engineering	7	70%	3	30%	10
Health and Human Sciences	17	28%	43	72%	60
Liberal Arts	70	31%	154	69%	224
Natural Resources-Academic Units	6	67%	3	33%	9
Natural Sciences	18	50%	18	50%	36
Veterinary Medicine	34	45%	41	55%	75
Libraries	1	25%	3	75%	4
VP Undergraduate Affairs	3	33%	6	67%	9
Temporary Faculty	120	46%	141	54%	261
Agricultural Sciences-Academic Units	6	60%	4	40%	10
Business	18	60%	12	40%	30
Engineering	9	100%	0		9
Health and Human Sciences	20	26%	58	74%	78
Liberal Arts	41	47%	47	53%	88
Natural Resources-Academic Units	8	89%	1	11%	9
Natural Sciences	8	38%	13	62%	21
Veterinary Medicine	8	80%	2	20%	10
Graduate School	1	25%	3	75%	4
International Programs	0		1	100%	1
Libraries					
	1	100%	0		1

 $^{^{\}star}$ Employee count is as of 09/30/2015

2016 University Employees by Unit and Gender - Research Associate

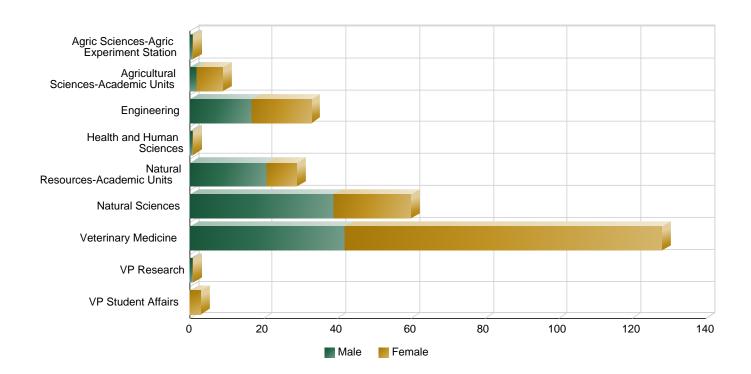
	Male	% of Male	Female	% of Female	Total
1-Agencies	19	58%	14	42%	33
Agric Sciences-Agric Experiment Station	19	61%	12	39%	31
VP Engagement-CSU Extension			2	100%	2
2-Colleges	499	54%	419	46%	918
Agricultural Sciences-Academic Units	29	52%	27	48%	56
Business			1	100%	1
Engineering	118	77%	36	23%	154
Health and Human Sciences	6	15%	34	85%	40
Liberal Arts	1	14%	6	86%	7
Natural Resources-Academic Units	286	60%	188	40%	474
Natural Sciences	16	32%	34	68%	50
Veterinary Medicine	43	32%	93	68%	136
3-Administration	17	40%	25	60%	42
Libraries			1	100%	1
Provost + Executive Vice President			1	100%	1
VP Engagement			2	100%	2
VP Research	14	40%	21	60%	35
VP University Operations	3	100%			3
Total	535	54%	458	46%	993



^{*} Employee count is as of 09/30/2015

2016 University Employees by Unit and Gender - Post Doctorate

	Male	% of Male	Female	% of Female	Total
1-Agencies	1	100%			1
Agric Sciences-Agric Experiment Station	1	100%			1
2-Colleges	122	47%	138	53%	260
Agricultural Sciences-Academic Units	2	22%	7	78%	9
Engineering	17	52%	16	48%	33
Health and Human Sciences	1	100%			1
Natural Resources-Academic Units	21	72%	8	28%	29
Natural Sciences	39	65%	21	35%	60
Veterinary Medicine	42	33%	86	67%	128
3-Administration	1	25%	3	75%	4
VP Research	1	100%			1
VP Student Affairs			3	100%	3
Total	124	47%	141	53%	265



^{*} Employee count is as of 09/30/2015

2016 University Employees by Unit and Gender - Admin Professional

	Male	% of Male	Female	% of Female	Total
1-Agencies	135	51%	132	49%	267
Agric Sciences-Agric Experiment Station	13	65%	7	35%	20
Natural Resources-Colo State Forest Svc	55	71%	22	29%	77
VP Engagement-CSU Extension	67	39%	103	61%	170
2-Colleges	365	42%	501	58%	866
Agricultural Sciences-Academic Units	22	44%	28	56%	50
Business	36	39%	56	61%	92
Engineering	93	52%	86	48%	179
Health and Human Sciences	16	21%	59	79%	75
Liberal Arts	23	35%	42	65%	65
Natural Resources-Academic Units	66	60%	44	40%	110
Natural Sciences	51	48%	56	52%	107
Veterinary Medicine	58	31%	130	69%	188
3-Administration	522	46%	602	54%	1,124
Administrative Communications	1	50%	1	50%	2
Graduate School	1	11%	8	89%	9
International Programs	9	32%	19	68%	28
Libraries	35	73%	13	27%	48
President's Office-Athletic Compliance	1	33%	2	67%	3
President's Office-Athletics	79	72%	31	28%	110
President's Office-President	3	60%	2	40%	5
President's Office-VP Diversity	0		3	100%	3
Provost + Executive Vice President	19	48%	21	52%	40
Public Safety	4	80%	1	20%	5
University Advancement	28	34%	55	66%	83
VP Engagement	28	49%	29	51%	57
VP Enrollment + Access	40	35%	74	65%	114
VP External Relations	26	60%	17	40%	43
VP Faculty + Academic Affairs	9	41%	13	59%	22
VP Information Technology	16	73%	6	27%	22
VP Research	32	38%	52	62%	84
VP Student Affairs	121	40%	182	60%	303
VP Undergraduate Affairs	10	29%	24	71%	34
VP University Operations	60	55%	49	45%	109
Total	1,022	45%	1,235	55%	2,257

^{*} Employee count is as of 09/30/2015

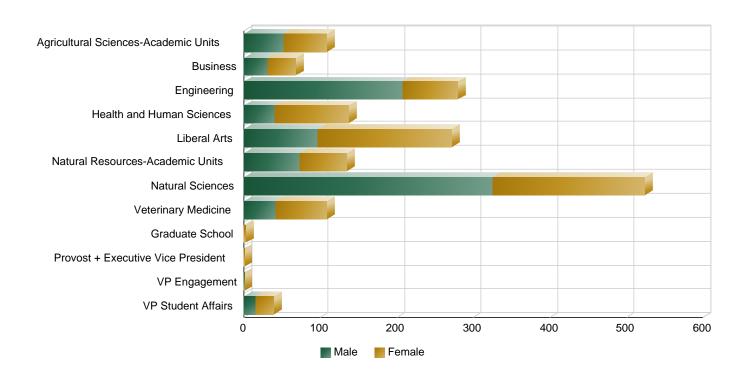
2016 University Employees by Unit and Gender - State Classified

	Male	% of Male	Female	% of Female	Total
1-Agencies	7	12%	49	88%	56
Agric Sciences-Agric Experiment Station	5	62%	3	38%	8
Natural Resources-Colo State Forest Svc	1	5%	18	95%	19
VP Engagement-CSU Extension	1	3%	28	97%	29
2-Colleges	60	15%	350	85%	410
Agricultural Sciences-Academic Units	2	11%	17	89%	19
Business	1	9%	10	91%	11
Engineering	2	10%	18	90%	20
Health and Human Sciences	2	10%	18	90%	20
Liberal Arts	2	6%	32	94%	34
Natural Resources-Academic Units	1	9%	10	91%	11
Natural Sciences	4	9%	40	91%	44
Veterinary Medicine	46	18%	205	82%	251
3-Administration	621	50%	613	50%	1,234
Graduate School	0		9	100%	9
International Programs	0		7	100%	7
Libraries	30	50%	30	50%	60
President's Office-Athletics	0		2	100%	2
President's Office-President	0		2	100%	2
President's Office-VP Diversity	0		1	100%	1
Provost + Executive Vice President	0		3	100%	3
Public Safety	24	63%	14	37%	38
University Advancement	2	20%	8	80%	10
VP Engagement	4	33%	8	67%	12
VP Enrollment + Access	6	11%	51	89%	57
VP External Relations	7	35%	13	65%	20
VP Faculty + Academic Affairs	0		3	100%	3
VP Information Technology	28	78%	8	22%	36
VP Research	11	41%	16	59%	27
VP Student Affairs	173	39%	269	61%	442
VP Undergraduate Affairs	1	14%	6	86%	7
VP University Operations	335	67%	163	33%	498
Total	688	40%	1,012	60%	1,700

^{*} Employee count is as of 09/30/2015

2016 University Employees by Unit and Gender - Graduate Assistant

	Male	% of Male	Female	% of Female	Total
2-Colleges	871	53%	764	47%	1,635
Agricultural Sciences-Academic Units	53	49%	56	51%	109
Business	32	47%	36	53%	68
Engineering	208	74%	72	26%	280
Health and Human Sciences	41	30%	97	70%	138
Liberal Arts	97	36%	175	64%	272
Natural Resources-Academic Units	73	54%	62	46%	135
Natural Sciences	325	62%	199	38%	524
Veterinary Medicine	42	39%	67	61%	109
3-Administration	17	38%	28	62%	45
Graduate School			3	100%	3
Provost + Executive Vice President			1	100%	1
VP Engagement	1	100%			1
VP Student Affairs	16	40%	24	60%	40
Total	888	53%	792	47%	1,680



^{*} Employee count is as of 09/30/2015

2016 University Employees by Unit and Rank - Faculty

	Professor	Instructor	Associate Professor	Assistant Professor	Total
Special Faculty	12	309	22	124	467
Agricultural Sciences-Academic Units	2	7		7	16
Agric Sciences-Agric Experiment Station			1		1
Business		23			23
Engineering	2	8			10
Health and Human Sciences	2	30	4	24	60
Liberal Arts		197		27	224
Libraries		2		2	4
Natural Resources-Academic Units		4	1	4	9
Natural Sciences		17	4	15	36
Veterinary Medicine	6	12	12	45	75
VP Undergraduate Affairs		9			9
Tenure-Track Faculty	459		374	228	1,061
Agricultural Sciences-Academic Units	53		26	21	100
Agric Sciences-Agric Experiment Station	3		2		5
Business	27		27	12	66
Engineering	52		31	24	107
Health and Human Sciences	37		42	29	108
Liberal Arts	79		96	63	238
Libraries	2		13	3	18
Natural Resources-Academic Units	36		23	10	69
Natural Sciences	91		53	33	177
Veterinary Medicine	79		61	33	173
Temporary Faculty	15	240		6	261
Agricultural Sciences-Academic Units	2	7		1	10
Business		30			30
Engineering		8		1	9
Graduate School		4			4
Health and Human Sciences	3	73		2	78
International Programs		1			1
Liberal Arts		87		1	88
Libraries	1				1
Natural Resources-Academic Units		9			9
Natural Sciences	1	19		1	21
Veterinary Medicine	8	2			10
University Total	486	549	396	358	1,789

^{*} Employee count is as of 09/30/2015

2016 Mean Salary by Rank, and Basis of Service - Tenure-Track Faculty

	12-Month A	Appointment	09-Month A	Appointment	To	otal
	Headcount	Mean Salary	Headcount	Mean Salary	Headcount	Mean Salary
Agric Sciences-Agric Experiment Station	4	\$100,418	1	\$106,702	5	\$101,675
Associate Professor	2	\$84,300			2	\$84,300
Professor	2	\$116,536	1	\$106,702	3	\$113,258
Agricultural Sciences-Academic Units	14	\$159,329	86	\$98,191	100	\$106,751
Assistant Professor			21	\$78,816	21	\$78,816
Associate Professor	1	\$89,842	25	\$87,721	26	\$87,803
Professor	13	\$164,674	40	\$114,907	53	\$127,114
Business			66	\$148,417	66	\$148,417
Assistant Professor			12	\$139,375	12	\$139,375
Associate Professor			27	\$136,538	27	\$136,538
Professor			27	\$164,315	27	\$164,315
Engineering	8	\$236,488	99	\$124,193	107	\$132,589
Assistant Professor			24	\$94,479	24	\$94,479
Associate Professor	1	\$166,700	30	\$112,847	31	\$114,584
Professor	7	\$246,457	45	\$147,605	52	\$160,912
Health and Human Sciences	8	\$179,940	100	\$84,276	108	\$91,362
Assistant Professor		* * * * * * * * * * * * * * * * * * *	29	\$71,192	29	\$71,192
Associate Professor	1	\$106,460	41	\$81,982	42	\$82,565
Professor	7	\$190,437	30	\$100,060	37	\$117,158
Liberal Arts	16	\$129,115	222	\$74,884	238	\$78,529
Assistant Professor	1	\$130,877	62	\$61,745	63	\$62,842
Associate Professor	5	\$103,368	91	\$70,683	96	\$72,385
Professor	10	\$141,812	69	\$92,230	79	\$98,506
Libraries	18	\$66,892		* ,	18	\$66,892
Assistant Professor	3	\$54,885			3	\$54,885
Associate Professor	13	\$67,509			13	\$67,509
Professor	2	\$80,890			2	\$80,890
Natural Resources-Academic Units	5	\$160,975	64	\$89,280	69	\$94,475
Assistant Professor	J	Ψ100,373	10	\$70,400	10	\$70,400
Associate Professor			23	\$79,007	23	\$79,007
Professor	5	\$160,975	31	\$102,992	36	\$111,045
Natural Sciences	8		169	\$102,527	177	\$105,483
Assistant Professor	0	\$167,930	33	\$80,841	33	\$80,841
Associate Professor	1	\$119,620	52	\$88,112	53	\$88,706
Professor	7	\$174,831	84	\$119,969	91	\$124,189
Veterinary Medicine	95	\$142,971	78	\$104,017	173	\$124,109
Assistant Professor	18	\$1 42,97 1 \$114,674	15	\$84,385	33	\$123,408
Associate Professor	33	\$123,734	28	\$88,713	61	\$107,659
Professor	44		35	\$124,673		
FICIESSOI	44	\$168,974	33	\$124,673	79	\$149,347
Professor	97	\$169,851	362	\$118,180	459	\$129,099
Associate Professor	57	\$107,525	317	\$88,143	374	\$91,097
Assistant Professor	22	\$107,258	206	\$78,278	228	\$81,075
University Total	176	\$141,842	885	\$98,133	1,061	\$105,383

^{*} Employee count is as of 09/30/2015

2016 Mean Salary by Rank, and Basis of Service - Special Faculty

	12-Month Appointment		09-Month A	Appointment	Total		
	Headcount	Mean Salary	Headcount	Mean Salary	Headcount	Mean Salary	
Agric Sciences-Agric Experiment Station	1	\$93,000			1	\$93,000	
Associate Professor	1	\$93,000			1	\$93,000	
Agricultural Sciences-Academic Units	7	\$77,157	9	\$61,687	16	\$68,455	
Assistant Professor	4	\$72,815	3	\$72,727	7	\$72,777	
Instructor	1	\$50,492	6	\$56,166	7	\$55,356	
Professor	2	\$99,175			2	\$99,175	
Business			23	\$89,550	23	\$89,550	
Instructor			23	\$89,550	23	\$89,550	
Engineering	2	\$83,450	8	\$82,088	10	\$82,360	
Instructor	2	\$83,450	6	\$74,133	8	\$76,462	
Professor			2	\$105,950	2	\$105,950	
Health and Human Sciences	24	\$53,496	36	\$61,642	60	\$58,384	
Assistant Professor	6	\$84,481	18	\$61,530	24	\$67,268	
Associate Professor			4	\$80,350	4	\$80,350	
Instructor	17	\$36,023	13	\$55,312	30	\$44,382	
Professor	1	\$164,640	1	\$71,130	2	\$117,885	
Liberal Arts	18	\$56,740	206	\$39,468	224	\$40,856	
Assistant Professor	8	\$60,884	19	\$42,858	27	\$48,199	
Instructor	10	\$53,424	187	\$39,124	197	\$39,850	
Libraries	4	\$50,822			4	\$50,822	
Assistant Professor	2	\$50,610			2	\$50,610	
Instructor	2	\$51,035			2	\$51,035	
Natural Resources-Academic Units	2	\$61,124	7	\$63,861	9	\$63,253	
Assistant Professor			4	\$57,228	4	\$57,228	
Associate Professor			1	\$76,500	1	\$76,500	
Instructor	2	\$61,124	2	\$70,806	4	\$65,965	
Natural Sciences	8	\$76,950	28	\$60,327	36	\$64,021	
Assistant Professor	5	\$78,154	10	\$62,969	15	\$68,031	
Associate Professor	1	\$92,829	3	\$77,514	4	\$81,343	
Instructor	2	\$66,001	15	\$55,128	17	\$56,407	
VP Undergraduate Affairs			9	\$47,483	9	\$47,483	
Instructor			9	\$47,483	9	\$47,483	
Veterinary Medicine	59	\$100,237	16	\$82,681	75	\$96,492	
Assistant Professor	33	\$96,586	12	\$74,013	45	\$90,566	
Associate Professor	10	\$120,908	2	\$93,630	12	\$116,362	
Instructor	12	\$77,695			12	\$77,695	
Professor	4	\$146,312	2	\$123,740	6	\$138,788	
				, ,		. ,	
Professor	7	\$135,463	5	\$106,102	12	\$123,229	
Instructor	48	\$55,264	261	\$47,021	309	\$48,302	
Associate Professor	12	\$116,242	10	\$81,770	22	\$100,573	
Assistant Professor	58	\$85,596	66	\$58,891	124	\$71,382	
University Total	125	\$79,683	342	\$51,192	467	\$58,818	

^{*} Employee count is as of 09/30/2015

2016 Mean Salary by Rank, and Basis of Service - Temporary Faculty

	12-Month Appointment		09-Month A	Appointment	Total		
	Headcount	Mean Salary	Headcount	Mean Salary	Headcount	Mean Salary	
Agricultural Sciences-Academic Units	6	\$77,208	4	\$55,442	10	\$68,502	
Assistant Professor	1	\$70,000			1	\$70,000	
Instructor	4	\$73,062	3	\$38,422	7	\$58,217	
Professor	1	\$101,000	1	\$106,500	2	\$103,750	
Business			30	\$49,477	30	\$49,477	
Instructor			30	\$49,477	30	\$49,477	
Engineering			9	\$58,311	9	\$58,311	
Assistant Professor			1	\$80,000	1	\$80,000	
Instructor			8	\$55,600	8	\$55,600	
Graduate School			4	\$55,314	4	\$55,314	
Instructor			4	\$55,314	4	\$55,314	
Health and Human Sciences	30	\$49,059	48	\$46,164	78	\$47,278	
Assistant Professor	1	\$47,700	1	\$45,000	2	\$46,350	
Instructor	27	\$45,235	46	\$45,188	73	\$45,205	
Professor	2	\$101,360	1	\$92,250	3	\$98,323	
International Programs			1	\$38,020	1	\$38,020	
Instructor			1	\$38,020	1	\$38,020	
Liberal Arts			88	\$37,938	88	\$37,938	
Assistant Professor			1	\$38,000	1	\$38,000	
Instructor			87	\$37,937	87	\$37,937	
Libraries	1	\$153,324			1	\$153,324	
Professor	1	\$153,324			1	\$153,324	
Natural Resources-Academic Units	5	\$64,159	4	\$31,500	9	\$49,644	
Instructor	5	\$64,159	4	\$31,500	9	\$49,644	
Natural Sciences	1	\$72,960	20	\$46,964	21	\$48,201	
Assistant Professor	1	\$72,960			1	\$72,960	
Instructor			19	\$46,277	19	\$46,277	
Professor			1	\$60,000	1	\$60,000	
Veterinary Medicine	10	\$150,768			10	\$150,768	
Instructor	2	\$82,590			2	\$82,590	
Professor	8	\$167,812			8	\$167,812	
Professor	12	\$149,962	3	\$86,250	15	\$137,220	
Instructor	38	\$52,620	202	\$43,010	240	\$44,532	
Assistant Professor	3	\$63,553	3	\$54,333	6	\$58,943	
University Total	53	\$75,279	208	\$43,797	261	\$50,190	

^{*} Employee count is as of 09/30/2015

2016 Tenure Status by Rank, and Unit - Tenure-Track Faculty

Full Professors

	F	emale		Male		Total
	Hdct	% Tenured	Hdct	% Tenured	Hdct	% Tenured
Agricultural Sciences-Academic Units	8	100%	45	98%	53	98%
Agric Sciences-Agric Experiment Station			3	100%	3	100%
Business	4	100%	23	96%	27	96%
Engineering	6	100%	46	96%	52	96%
Health and Human Sciences	21	100%	16	100%	37	100%
Liberal Arts	28	100%	51	100%	79	100%
Libraries	2	100%			2	100%
Natural Resources-Academic Units	6	83%	30	97%	36	94%
Natural Sciences	29	100%	62	100%	91	100%
Veterinary Medicine	16	100%	63	100%	79	100%
Total	120	99%	339	99%	459	99%

Associate Professors

	F	emale		Male		Total
	Hdct	% Tenured	Hdct	% Tenured	Hdct	% Tenured
Agricultural Sciences-Academic Units	5	100%	21	95%	26	96%
Agric Sciences-Agric Experiment Station			2	100%	2	100%
Business	12	100%	15	100%	27	100%
Engineering	3	67%	28	100%	31	97%
Health and Human Sciences	23	91%	19	100%	42	95%
Liberal Arts	51	100%	45	100%	96	100%
Libraries	10	100%	3	67%	13	92%
Natural Resources-Academic Units	10	100%	13	100%	23	100%
Natural Sciences	18	100%	35	100%	53	100%
Veterinary Medicine	32	84%	29	93%	61	89%
Total	164	95%	210	98%	374	97%

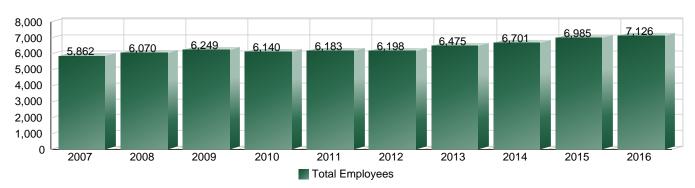
Assistant Professors

	F	emale		Male	Total		
	Hdct	% Tenured	Hdct	% Tenured	Hdct	% Tenured	
Agricultural Sciences-Academic Units	11		10		21		
Business	6		6		12		
Engineering	7		17		24		
Health and Human Sciences	21		8		29		
Liberal Arts	25		38	3%	63	2%	
Libraries	3				3		
Natural Resources-Academic Units	5		5		10		
Natural Sciences	11		22		33		
Veterinary Medicine	22		11		33		
Total	111		117	1%	228	0%	

^{*} Employee count is as of 09/30/2015

Employee History

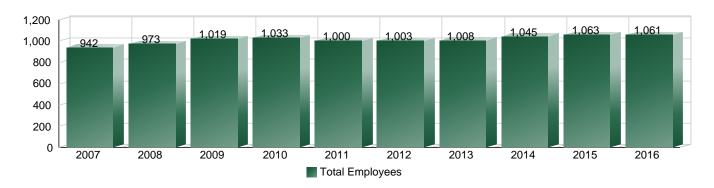
History of University Employees



	0007	0000	0000	0040	0044	0040	0040	0044	0045	0040
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Admin Professional	1,172	1,255	1,355	1,362	1,417	1,490	1,641	1,944	2,166	2,257
Research Associate	868	892	903	894	877	866	863	905	981	993
State Classified	2,035	2,092	2,121	2,060	2,035	1,940	1,910	1,764	1,693	1,700
Special Faculty	215	346	303	302	331	332	401	425	436	467
Tenure-Track Faculty	942	973	1,019	1,033	1,000	1,003	1,008	1,045	1,063	1,061
Other Salaried Employee	136	161	154	127	139	149	116	118	102	122
Post Doctorate	191	200	198	180	175	193	283	260	263	265
Temporary Faculty	303	151	196	182	209	225	253	240	281	261
Asian	184	186	192	203	206	209	227	231	261	252
Black	71	68	81	78	80	81	95	86	97	97
Hawaiian/Pac. Islander	15	13	8	10	22	23	21	22	18	16
Hispanic/Latino	290	417	447	414	413	481	500	484	532	560
International	259	251	258	236	204	194	167	178	167	189
Multi-Racial						54	69	68	89	100
Native American	60	61	61	46	46	43	37	38	37	36
No Response	146	230	263	344	495	123	212	608	270	143
White	4,837	4,844	4,939	4,809	4,717	4,990	5,147	4,986	5,514	5,733
Minority	620	745	789	751	767	891	949	929	1,034	1,061
Non-Minority	5,242	5,325	5,460	5,389	5,416	5,307	5,526	5,772	5,951	6,065
·	•	•	•	-	•	-	-	-	•	•
Female	2,978	3,092	3,168	3,111	3,150	3,173	3,352	3,508	3,646	3,746
Male	2,884	2,978	3,081	3,029	3,033	3,025	3,123	3,193	3,339	3,380
Total Employees	5,862	6,070	6,249	6,140	6,183	6,198	6,475	6,701	6,985	7,126

^{*} Employee counts are as of September 30th of every fiscal year

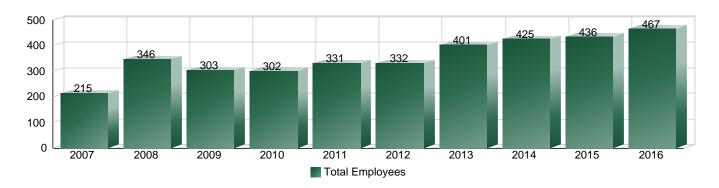
History of University Employees - Tenure-Track Faculty



	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Assistant Professor	229	250	290	298	275	255	229	234	227	228
Associate Professor	286	294	310	317	321	332	356	378	388	374
Professor	427	429	419	418	404	416	423	433	448	459
Asian	56	59	64	67	63	72	76	78	86	86
Black	13	12	14	15	16	14	12	12	15	12
Hispanic/Latino	20	34	39	41	42	51	53	52	51	54
International	36	38	49	49	40	25	18	25	23	22
Multi-Racial						7	6	7	10	14
Native American	6	6	5	4	4	2	2	3	5	4
No Response	10		5	39	49	3	7	30	4	
White	801	824	843	818	786	829	834	838	869	869
Minority	95	111	122	127	125	146	149	152	167	170
Non-Minority	847	862	897	906	875	857	859	893	896	891
Female	277	296	326	337	332	342	350	381	389	395
Male	665	677	693	696	668	661	658	664	674	666
Total Employees	942	973	1,019	1,033	1,000	1,003	1,008	1,045	1,063	1,061

^{*} Employee counts are as of September 30th of every fiscal year

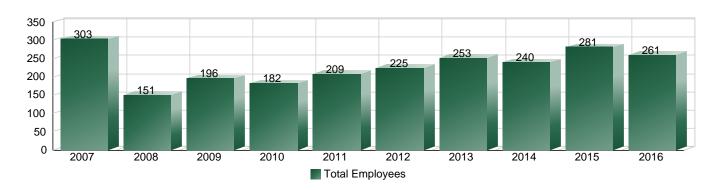
History of University Employees - Special Faculty



	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Assistant Professor	93	94	84	88	93	95	111	108	112	124
Associate Professor	14	17	18	21	19	22	19	19	22	22
Instructor	47	221	187	180	202	205	262	288	289	309
Lecturer	46									
Professor	15	14	14	13	17	10	9	10	13	12
Asian	16	16	18	16	18	17	17	16	17	19
Black	1					1	3	2	2	2
Hawaiian/Pac. Islander										1
Hispanic/Latino	5	12	8	8	10	12	21	21	20	21
International	10	13	13	15	11	6	4	8	10	11
Multi-Racial						1	3	3	6	6
Native American	2	1	2	2	4	2	2	1		
No Response	2		23	21	30		15	34	11	
White	179	304	239	240	258	293	336	340	370	407
Minority	24	29	28	26	32	33	46	43	45	49
Non-Minority	191	317	275	276	299	299	355	382	391	418
Female	127	203	176	173	197	203	253	263	265	286
Male										
	88	143	127	129	134	129	148	162	171	181
Total Employees	215	346	303	302	331	332	401	425	436	467

^{*} Employee counts are as of September 30th of every fiscal year

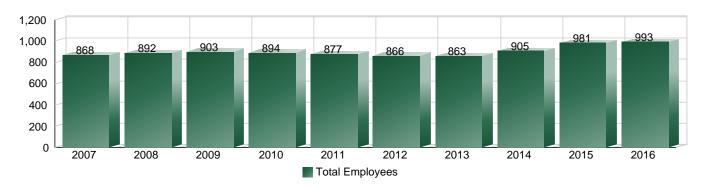
History of University Employees - Temporary Faculty



	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Assistant Professor	16	8	13	7	6	8	9	5	3	6
Associate Professor	2	2	3	1	3	2	2	2	3	
Instructor	249	132	173	169	192	204	231	222	261	240
Lecturer	22									
Professor	14	9	7	5	8	11	11	11	14	15
Asian	6	3	1	2	3	3	2	8	5	4
Black	1	1			1		3	2	2	1
Hispanic/Latino	5	4	10	4	4	7	6	5	7	9
International	11		7	3	7	5	2	3	2	7
Multi-Racial						1	1			2
Native American	1		1	1						1
No Response	5	18	24	27	35	3	29	58	72	6
White	274	125	153	145	159	206	210	164	193	231
Non-Minority	290	143	184	175	201	214	241	225	267	244
Minority	13	8	12	7	8	11	12	15	14	17
Millority	13	0	12	7	0	11	12	15	14	17
Female	170	84	105	103	121	121	143	139	164	141
Male	133	67	91	79	88	104	110	101	117	120
Total Employees	303	151	196	182	209	225	253	240	281	261

^{*} Employee counts are as of September 30th of every fiscal year

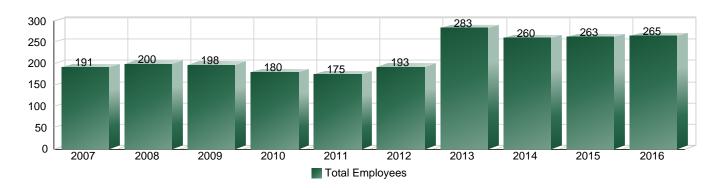
History of University Employees - Research Associate



	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Research Associate I	230	237	241	242	251	233	212	228	245	225
Research Associate II	236	245	258	270	262	261	273	286	321	346
Research Associate III	242	250	256	239	218	226	232	235	255	260
Research Associate IV	101	98	88	87	86	91	87	96	104	106
Sr Research Associate	58	61	59	56	60	55	59	60	56	56
Visiting Research Associa	1	1	1							
Asian	34	39	32	34	38	32	37	39	45	41
Black	7	5	6	6	6	11	11	12	16	10
Hawaiian/Pac. Islander	4	3	3	3	3	5	5	6	6	4
Hispanic/Latino	14	20	24	23	22	34	35	38	39	40
International	24	29	23	24	20	20	19	15	17	19
Multi-Racial						6	8	9	13	13
Native American	8	8	8	8	7	7	5	5	4	5
No Response	14	35	44	51	77	12	16	56	16	7
White	763	753	763	745	704	739	727	725	825	854
Minority	67	75	73	74	76	95	101	109	123	113
Non-Minority	801	817	830	820	801	771	762	796	858	880
Male	502	499	484	490	464	449	453	473	532	535
Female	366	393	419	404	413	417	410	432	449	458
Total Employees	868	892	903	894	877	866	863	905	981	993

^{*} Employee counts are as of September 30th of every fiscal year

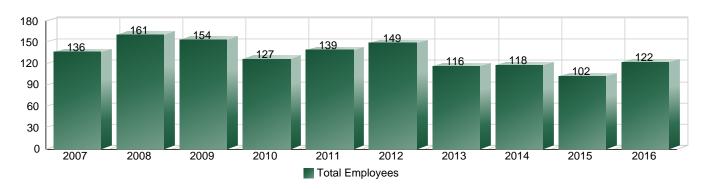
History of University Employees - Post Doctorate



	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
FGT Postdoctoral	-						14	13	10	9
Postdoctoral Fellow	191	200	198	180	175	193	269	247	253	256
Asian	1	4	5	9	5	10	18	12	17	13
Black		1				1	1		1	1
Hawaiian/Pac. Islander					1	2	1	2	1	
Hispanic/Latino	3	5	4	4	4	6	8	8	7	8
International	117	110	99	83	78	83	85	84	72	78
Multi-Racial						3	3			
Native American	1	2	1			1				
No Response	10	10	20	25	30	4	42	66	60	80
White	59	68	69	59	57	83	125	88	105	85
Non-Minority	186	188	188	167	165	170	252	238	237	243
Minority	5	12	10	13	10	23	31	22	26	22
Female	04	62	0.5	70	66	7.4	404	444	400	4.44
	61	63	65	72	66	74	124	114	129	141
Male	130	137	133	108	109	119	159	146	134	124
Total Employees	191	200	198	180	175	193	283	260	263	265

^{*} Employee counts are as of September 30th of every fiscal year

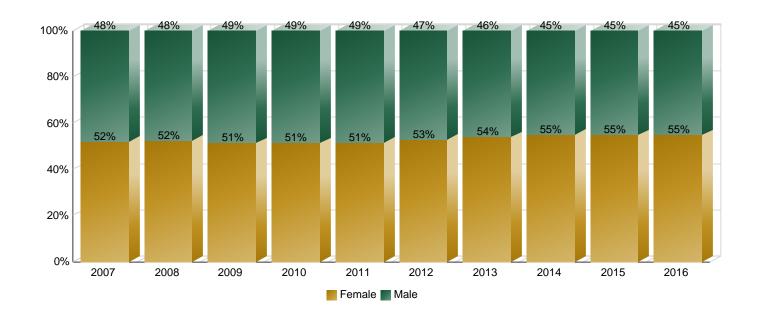
History of University Employees - Other Salaried Employee



	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Clinical Psychology Inter	4	4	4	4	4	6	4	4	4	8
Fellowship Grant Trainee	87	103	95	68	77	85				
FGT Predoctoral							100	101	84	99
Intern							1			
Veterinary Intern	10	13	13	11	10	11	11	13	14	15
Veterinary Resident	35	41	42	44	48	47				
Asian	7	4	4	5	5	2	3	2	1	5
Black	2	1	4	1	2	2	3	1	1	3
Hawaiian/Pac. Islander	1									
Hispanic/Latino	8	17	16	8	5	6	11	9	8	10
International	2	11	7	5	5	6	2	3	3	3
Multi-Racial							1	1	3	2
Native American	3	7	9	2	2	2	1	1	1	1
No Response	13	9	11	22	27	47	34	34	25	42
White	100	112	103	84	93	84	61	67	60	56
Minority	21	29	33	16	14	12	19	14	14	21
Non-Minority	115	132	121	111	125	137	97	104	88	101
Female	71	92	87	80	78	81	62	68	61	78
Male	65	69	67	47	61	68	54	50	41	44
Total Employees	136	161	154	127	139	149	116	118	102	122

^{*} Employee counts are as of September 30th of every fiscal year

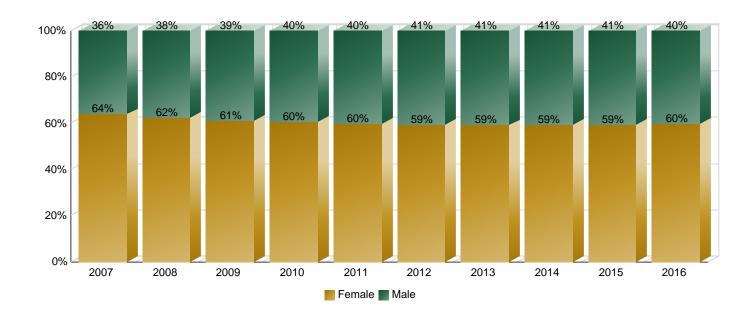
History of University Employees - Admin Professional



	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Asian	33	32	37	39	43	46	48	53	65	60
Black	25	29	35	33	35	35	42	45	48	55
Hawaiian/Pac. Islander				1	1	3	3	3	9	9
Hispanic/Latino	42	65	67	61	63	88	100	105	131	141
International	54	46	56	52	38	43	34	37	37	46
Multi-Racial						17	22	25	36	40
Native American	10	9	11	8	9	10	11	12	11	9
No Response	19	84	76	107	155	25	30	166	48	8
White	989	990	1,073	1,061	1,073	1,223	1,351	1,498	1,781	1,889
Minority	110	135	150	142	151	199	226	243	300	314
Non-Minority	1,062	1,120	1,205	1,220	1,266	1,291	1,415	1,701	1,866	1,943
Female	600	657	604	607	720	706	004	1.066	4 404	4 005
	609	657	694	697	729	786	884	1,066	1,184	1,235
Male	563	598	661	665	688	704	757	878	982	1,022
Total Employees	1,172	1,255	1,355	1,362	1,417	1,490	1,641	1,944	2,166	2,257

^{*} Employee counts are as of September 30th of every fiscal year

History of University Employees - State Classified



	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Asian	31	29	31	31	31	27	26	23	25	24
Black	22	19	22	23	20	17	20	12	12	13
Hawaiian/Pac. Islander	10	10	5	6	17	13	12	11	2	2
Hispanic/Latino	193	260	279	265	263	277	266	246	269	277
International	5	4	4	5	5	6	3	3	3	3
Multi-Racial						19	25	23	21	23
Native American	29	28	24	21	20	19	16	16	16	16
No Response	73	74	60	52	92	29	39	164	34	
White	1,672	1,668	1,696	1,657	1,587	1,533	1,503	1,266	1,311	1,342
Minority	285	346	361	346	351	372	365	331	345	355
Non-Minority	1,750	1,746	1,760	1,714	1,684	1,568	1,545	1,433	1,348	1,345
Female	1,297	1,304	1,296	1,245	1,214	1,149	1,126	1,045	1,005	1,012
Male	738	788	825	815	821	791	784	719	688	688
Total Employees	2,035	2,092	2,121	2,060	2,035	1,940	1,910	1,764	1,693	1,700

^{*} Employee counts are as of September 30th of every fiscal year

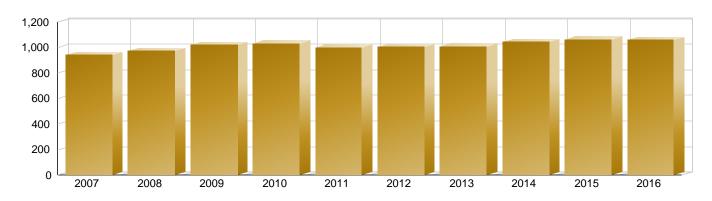
University Employee History by Unit - All Employees

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
1-Agencies	376	386	392	390	401	388	372	356	366	363
Agric Sciences-Agric Experiment Station	48	51	62	64	54	58	58	56	64	66
Natural Resources-Colo State Forest Svc	120	128	129	136	146	144	107	97	100	96
VP Engagement-CSU Extension	208	207	201	190	201	186	207	203	202	201
2-Colleges	3,530	3,632	3,703	3,640	3,681	3,728	3,954	4,067	4,245	4,314
Agricultural Sciences-Academic Units	267	268	269	268	280	266	267	265	268	260
Business	127	140	154	162	170	185	210	228	246	223
Engineering	455	454	476	477	489	498	545	547	545	546
Health and Human Sciences	290	324	333	333	336	357	384	383	403	384
Liberal Arts	519	514	522	514	534	534	589	622	630	656
Natural Resources-Academic Units	511	548	551	550	527	537	558	601	665	718
Natural Sciences	467	461	473	458	459	476	501	494	505	509
Veterinary Medicine	894	923	925	878	886	875	900	927	983	1,018
3-Administration	1,956	2,052	2,154	2,110	2,101	2,082	2,149	2,278	2,374	2,449
Accounting Pools, Central, Other	12									
Administrative Communications			3	3	3	3	3	2	2	2
Executive Vice President			2							
Graduate School	10	15	16	14	16	15	15	17	21	22
International Programs				22	23	25	26	31	29	36
Libraries	99	103	103	99	135	127	120	123	127	132
President's Office - Equal Opportunity	6	6	9							
President's Office-Alumni Relations	12	11	15	13						
President's Office-Athletics	80	82	82	82	79	84	89	104	111	112
President's Office-Athletic Compliance							2	2	2	3
President's Office-President	7	8	8	6	6	5	6	6	6	7
President's Office-Real Estate Office							1	1	1	
President's Office-VP Diversity					1	2	2	2	4	4
Provost + Executive Vice President	18	76	11	14	15	18	23	29	35	44
Public Safety			86							43
University Advancement	38	51	57	60	72	71	71	78	88	93
VP Engagement	59	68	65	42	42	47	54	62	66	71
VP Enrollment + Access	147	165	176	162	163	155	163	154	165	171
VP External Relations	62	68	71	68	60	56	56	56	64	63
VP Faculty + Academic Affairs		7	12	13	16	18	22	24	26	25
VP Finance			61	56						
VP Information Technology	108	123	123	121	69	69	66	66	64	58
VP Research	89	82	98	103	98	91	100	125	141	147
VP Student Affairs	628	636	654	656	672	666	687	723	741	756
VP Undergraduate Affairs	36	38	41	40	40	40	43	47	49	50
VP University Operations	545	513	461	536	591	590	600	626	632	610
Total	5,862	6,070	6,249	6,140	6,183	6,198	6,475	6,701	6,985	7,126

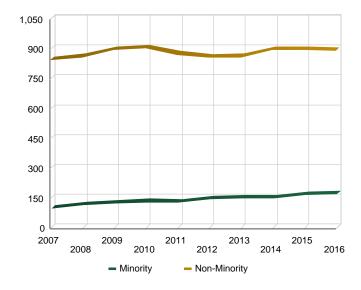
^{*} Employee counts are as of September 30th of every fiscal year

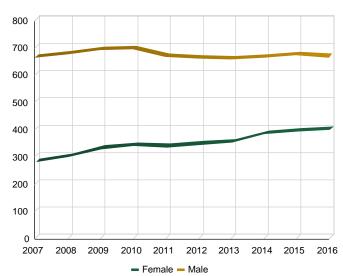
University Employee History by Unit - Tenure-Track Faculty

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
1-Agencies			6	6					6	5
Agric Sciences-Agric Experiment Station			6	6					6	5
2-Colleges	916	947	986	1,002	980	982	988	1,027	1,037	1,038
Agricultural Sciences-Academic Units	90	95	96	97	103	104	108	104	96	100
Business	49	48	57	62	59	63	63	65	68	66
Engineering	89	92	103	108	101	100	101	105	108	107
Health and Human Sciences	100	103	111	113	109	103	105	111	104	108
Liberal Arts	218	224	232	233	226	218	219	234	238	238
Natural Resources-Academic Units	59	60	60	61	60	61	61	61	66	69
Natural Sciences	166	170	177	175	169	172	170	175	181	177
Veterinary Medicine	145	155	150	153	153	161	161	172	176	173
3-Administration	26	26	27	25	20	21	20	18	20	18
Libraries	26	26	27	25	20	21	20	18	20	18
Total	942	973	1,019	1,033	1,000	1,003	1,008	1,045	1,063	1,061



Tenure-Track Faculty

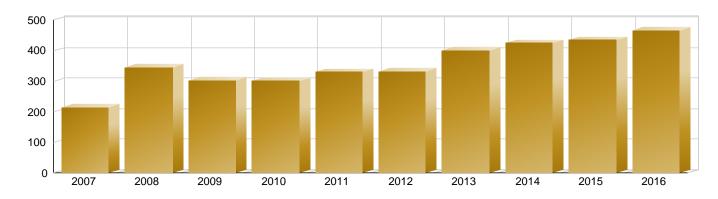




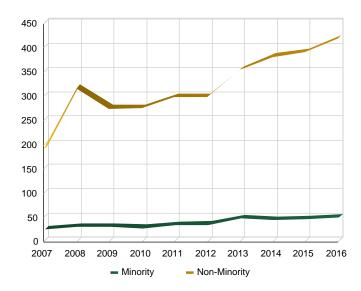
^{*} Employee counts are as of September 30th of every fiscal year

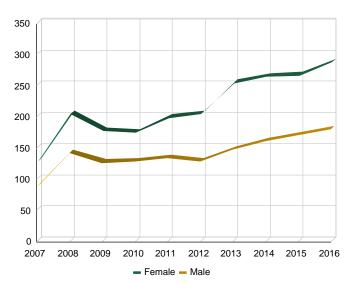
University Employee History by Unit - Special Faculty

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
1-Agencies								1	1	1
Agric Sciences-Agric Experiment Station								1	1	1
2-Colleges	205	338	295	295	323	324	394	414	425	453
Agricultural Sciences-Academic Units	18	15	15	17	18	17	17	18	20	16
Business	13	12	10	11	11	11	10	18	22	23
Engineering	2	3	2	2	5	6	7	9	11	10
Health and Human Sciences	28	29	28	32	40	47	58	59	63	60
Liberal Arts	45	189	150	143	156	161	213	219	212	224
Natural Resources-Academic Units	6	3	3	4	5	4	5	8	8	9
Natural Sciences	21	17	16	16	17	20	25	26	31	36
Veterinary Medicine	72	70	71	70	71	58	59	57	58	75
3-Administration	10	8	8	7	8	8	7	10	10	13
Libraries	4	2	2	1	2	2	1	3	3	4
VP Undergraduate Affairs	6	6	6	6	6	6	6	7	7	9
Total	215	346	303	302	331	332	401	425	436	467



Special Faculty

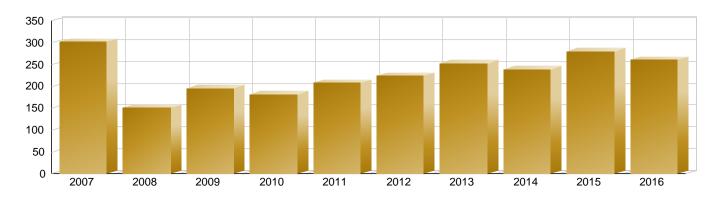




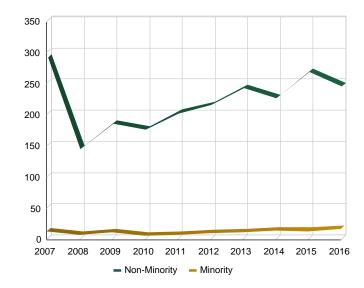
^{*} Employee counts are as of September 30th of every fiscal year

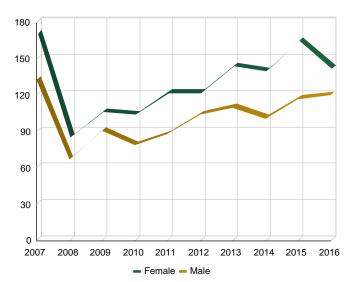
University Employee History by Unit - Temporary Faculty

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
2-Colleges	297	146	193	181	206	222	250	238	277	255
Agricultural Sciences-Academic Units	3	2	6	5	4	4	4	7	8	10
Business	27	29	24	20	29	31	34	35	38	30
Engineering	9	6	6	8	7	8	6	8	10	9
Health and Human Sciences	54	71	75	70	75	83	99	89	104	78
Liberal Arts	179	15	53	53	65	71	71	69	79	88
Natural Resources-Academic Units	3	2	2		1	2	6	4	6	9
Natural Sciences	18	18	23	21	23	18	24	20	24	21
Veterinary Medicine	4	3	4	4	2	5	6	6	8	10
3-Administration	6	5	3	1	3	3	3	2	4	6
Graduate School									2	4
International Programs					1	1	1			1
Libraries						1	1	1	1	1
VP Engagement	6	5	1	1	2	1	1	1	1	
VP Undergraduate Affairs			2							
Total	303	151	196	182	209	225	253	240	281	261



Temporary Faculty

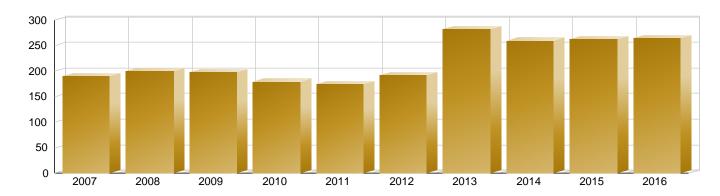




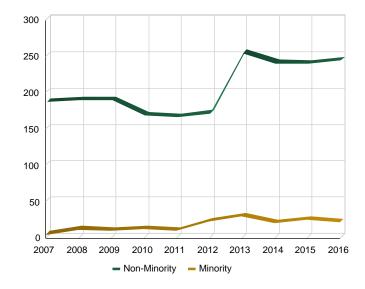
^{*} Employee counts are as of September 30th of every fiscal year

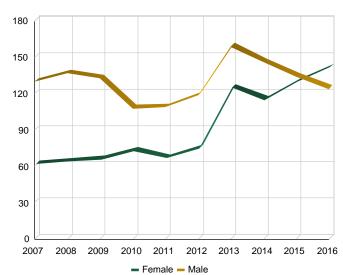
University Employee History by Unit - Post Doctorate

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
1-Agencies					1	1	2	1	1	1
Agric Sciences-Agric Experiment Station					1	1	2	1	1	1
2-Colleges	190	200	196	178	174	190	279	257	259	260
Agricultural Sciences-Academic Units	10	15	15	14	13	18	17	11	13	9
Engineering	27	33	34	33	30	30	38	39	35	33
Health and Human Sciences	1	1	2	3	1	1	1		2	1
Natural Resources-Academic Units	10	9	14	15	14	18	24	21	27	29
Natural Sciences	84	75	68	63	64	76	83	69	52	60
Veterinary Medicine	58	67	63	50	52	47	116	117	130	128
3-Administration	1		2	2		2	2	2	3	4
VP Research	1		1	1		1	1		1	1
VP Student Affairs			1	1		1	1	2	2	3
Total	191	200	198	180	175	193	283	260	263	265



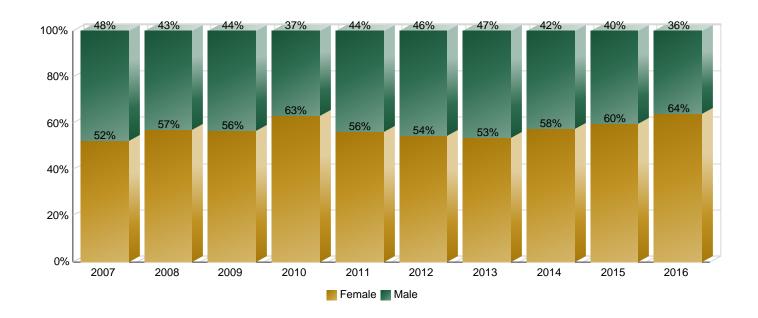






^{*} Employee counts are as of September 30th of every fiscal year

History of University Employees - Other Salaried Employee



	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Asian	7	4	4	5	5	2	3	2	1	5
Black	2	1	4	1	2	2	3	1	1	3
Hawaiian/Pac. Islander	1									
Hispanic/Latino	8	17	16	8	5	6	11	9	8	10
International	2	11	7	5	5	6	2	3	3	3
Multi-Racial							1	1	3	2
Native American	3	7	9	2	2	2	1	1	1	1
No Response	13	9	11	22	27	47	34	34	25	42
White	100	112	103	84	93	84	61	67	60	56
Minority	21	29	33	16	14	12	19	14	14	21
Non-Minority	115	132	121	111	125	137	97	104	88	101
Female	71	92	87	80	78	81	62	68	61	78
Male	65	69	67	47	61	68	54	50	41	44
Total Employees	136	161	154	127	139	149	116	118	102	122

^{*} Employee counts are as of September 30th of every fiscal year

University Employee History by Unit - Research Associate

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
1-Agencies	26	28	30	34	30	37	36	34	34	33
Agric Sciences-Agric Experiment Station	23	25	26	28	26	33	32	32	31	31
Natural Resources-Colo State Forest Svc				1						
VP Engagement-CSU Extension	3	3	4	5	4	4	4	2	3	2
2-Colleges	832	853	856	839	825	808	805	840	907	918
Agricultural Sciences-Academic Units	80	81	73	64	75	69	66	60	61	56
Business	1	2	3	2	3	4	11	8	5	1
Engineering	173	147	155	158	157	148	152	152	160	154
Health and Human Sciences	36	41	39	34	38	43	39	38	36	40
Liberal Arts	8	9	9	6	8	4	3	3	4	7
Natural Resources-Academic Units	332	369	365	368	328	335	336	382	443	474
Natural Sciences	36	38	40	48	54	47	55	48	55	50
Veterinary Medicine	166	166	172	159	162	158	143	149	143	136
3-Administration	10	11	17	21	22	21	22	31	40	42
Libraries								1	1	1
Provost + Executive Vice President										1
Public Safety			5							
VP Engagement		1	1	3	4	5	4	3	2	2
VP Research	5	5	11	13	14	12	14	22	32	35
VP University Operations	5	5		5	4	4	4	5	5	3
Total	868	892	903	894	877	866	863	905	981	993

^{*} Employee counts are as of September 30th of every fiscal year

University Employee History by Unit - Admin Professional

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
1-Agencies	285	280	272	263	283	270	265	250	263	267
Agric Sciences-Agric Experiment Station	15	15	15	15	13	14	15	14	17	20
Natural Resources-Colo State Forest Svc	93	91	90	91	100	100	83	72	79	77
VP Engagement-CSU Extension	177	174	167	157	170	156	167	164	167	170
2-Colleges	420	444	492	513	532	585	657	754	834	866
Agricultural Sciences-Academic Units	33	34	35	36	34	32	33	47	51	50
Business	23	34	44	53	54	62	77	91	103	92
Engineering	109	114	124	118	129	142	164	171	171	179
Health and Human Sciences	36	40	38	44	39	50	61	66	75	75
Liberal Arts	32	37	38	41	46	45	47	65	65	65
Natural Resources-Academic Units	45	49	53	48	48	51	54	63	88	110
Natural Sciences	58	58	67	74	73	84	86	98	102	107
Veterinary Medicine	84	78	93	99	109	119	135	153	179	188
3-Administration	467	531	591	586	602	635	719	940	1,069	1,124
Accounting Pools, Central, Other	2									
Administrative Communications			3	3	3	3	3	2	2	2
Executive Vice President			2							
Graduate School	3	7	9	7	7	6	5	8	10	9
International Programs				17	18	19	20	25	24	28
Libraries	15	22	20	20	24	24	25	39	43	48
President's Office - Equal Opportunity	3	3	6							
President's Office-Alumni Relations	11	9	13	12						
President's Office-Athletics	70	74	75	76	75	80	87	102	109	110
President's Office-Athletic Compliance							2	2	2	3
President's Office-President	7	6	6	4	4	5	5	5	5	5
President's Office-Real Estate Office								1	1	
President's Office-VP Diversity					1	2	2	2	3	3
Provost + Executive Vice President	12	13	8	11	12	16	21	26	33	40
Public Safety			9							5
University Advancement	19	32	39	43	55	55	55	64	75	83
VP Engagement	34	41	42	22	21	25	36	47	51	57
VP Enrollment + Access	38	49	60	47	51	50	56	80	102	114
VP External Relations	13	18	19	18	18	18	19	31	42	43
VP Faculty + Academic Affairs		6	11	12	15	17	21	23	25	22
VP Finance			10	9						
VP Information Technology	9	8	8	7	2	6	7	23	24	22
VP Research	25	29	34	36	35	35	44	68	81	84
VP Student Affairs	155	165	167	172	181	189	222	263	288	303
VP Undergraduate Affairs	22	24	25	26	27	27	30	33	35	34
VP University Operations	29	25	25	44	53	58	59	96	114	109
Total	1,172	1,255	1,355	1,362	1,417	1,490	1,641	1,944	2,166	2,257

^{*} Employee counts are as of September 30th of every fiscal year

University Employee History by Unit - State Classified

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
1-Agencies	65	78	80	83	84	80	69	70	61	56
Agric Sciences-Agric Experiment Station	10	11	11	11	11	10	9	8	8	8
Natural Resources-Colo State Forest Svc	27	37	39	44	46	44	24	25	21	19
VP Engagement-CSU Extension	28	30	30	28	27	26	36	37	32	29
2-Colleges	538	547	539	513	509	474	469	423	408	410
Agricultural Sciences-Academic Units	31	25	27	24	22	20	20	16	17	19
Business	14	15	16	14	14	14	15	11	10	11
Engineering	40	42	45	43	40	33	27	23	20	20
Health and Human Sciences	35	39	40	37	34	30	20	20	18	20
Liberal Arts	37	40	40	38	33	35	36	32	32	34
Natural Resources-Academic Units	50	48	44	48	65	55	58	48	20	11
Natural Sciences	57	54	53	48	50	45	47	44	47	44
Veterinary Medicine	274	284	274	261	251	242	246	229	244	251
3-Administration	1,432	1,467	1,502	1,464	1,442	1,386	1,372	1,271	1,224	1,234
Accounting Pools, Central, Other	10									
Graduate School	7	8	7	7	9	9	10	9	9	9
International Programs				5	4	5	5	6	5	7
Libraries	54	53	54	53	89	79	73	61	59	60
President's Office - Equal Opportunity	3	3	3							
President's Office-Alumni Relations	1	2	2	1						
President's Office-Athletics	10	8	7	6	4	4	2	2	2	2
President's Office-President		2	2	2	2		1	1	1	2
President's Office-Real Estate Office							1			
President's Office-VP Diversity									1	1
Provost + Executive Vice President	6	63	3	3	3	2	2	3	2	3
Public Safety			72							38
University Advancement	19	19	18	17	17	16	16	14	13	10
VP Engagement	19	21	21	16	15	16	13	11	12	12
VP Enrollment + Access	109	116	116	115	112	105	107	74	63	57
VP External Relations	49	50	52	50	42	38	37	25	22	20
VP Faculty + Academic Affairs		1	1	1	1	1	1	1	1	3
VP Finance			51	47						
VP Information Technology	99	115	115	114	67	63	59	43	40	36
VP Research	58	48	52	53	49	43	41	35	27	27
VP Student Affairs	469	467	482	479	487	470	460	454	447	442
VP Undergraduate Affairs	8	8	8	8	7	7	7	7	7	7
VP University Operations	511	483	436	487	534	528	537	525	513	498
Total	2,035	2,092	2,121	2,060	2,035	1,940	1,910	1,764	1,693	1,700

^{*} Employee counts are as of September 30th of every fiscal year

History of Minority Tenure-Track Faculty by Unit

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Agricultural Sciences- Academic Units	6%	7%	9%	11%	11%	13%	15%	14%	11%	11%
Business	8%	8%	9%	8%	8%	13%	13%	12%	13%	12%
Engineering	21%	22%	21%	21%	25%	26%	26%	22%	23%	22%
Health and Human Sciences	12%	13%	13%	14%	14%	14%	11%	11%	10%	15%
Liberal Arts	10%	12%	14%	12%	12%	14%	14%	13%	16%	16%
Libraries	4%	4%	7%	8%	10%	10%	10%	11%	15%	17%
Natural Resources- Academic Units	7%	12%	10%	11%	12%	11%	13%	13%	12%	12%
Natural Sciences	12%	14%	14%	15%	15%	17%	18%	18%	20%	21%
Veterinary Medicine	6%	6%	5%	5%	5%	7%	9%	10%	10%	11%
Agric Sciences-Agric Experiment Station									50%	40%
University Summary	10%	11%	12%	12%	12%	14%	14%	14%	15%	16%

History of Full Professors as a Percentage of Tenure-Track Faculty

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Agricultural Sciences- Academic Units	54%	53%	50%	51%	51%	53%	55%	59%	56%	53%
Agric Sciences-Agric Experiment Station			83%	83%					50%	60%
Business	37%	33%	28%	31%	32%	33%	35%	34%	35%	41%
Engineering	61%	59%	54%	52%	49%	49%	49%	44%	48%	49%
Health and Human Sciences	42%	43%	40%	37%	36%	36%	37%	33%	38%	34%
Liberal Arts	34%	33%	31%	31%	29%	33%	32%	32%	32%	33%
Libraries	12%	15%	15%	16%	15%	10%	15%	11%	10%	11%
Natural Resources- Academic Units	51%	47%	45%	43%	42%	41%	44%	46%	52%	52%
Natural Sciences	52%	49%	46%	45%	48%	48%	48%	47%	48%	51%
Veterinary Medicine	48%	48%	44%	43%	45%	45%	44%	47%	45%	46%
Universoty Summary	45%	44%	41%	40%	40%	41%	42%	41%	42%	43%

^{*} Employee counts are as of September 30th of every fiscal year

History of Mean Tenure-Track Faculty Salary by Rank and Basis of Service

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
09-Month Appointment	\$78,801	\$82,312	\$86,092	\$86,088	\$85,862	\$86,612	\$90,665	\$92,995	\$95,782	\$98,133
Assistant Professor	\$60,948	\$64,139	\$67,868	\$68,800	\$68,443	\$70,185	\$73,803	\$75,669	\$77,485	\$78,278
Associate Professor	\$71,049	\$75,421	\$80,384	\$79,952	\$79,532	\$78,964	\$81,628	\$84,528	\$86,114	\$88,143
Professor	\$94,904	\$99,416	\$104,904	\$105,024	\$105,389	\$105,224	\$109,898	\$112,408	\$115,631	\$118,180
12-Month Appointment	\$105,456	\$112,854	\$117,971	\$118,810	\$121,044	\$122,155	\$126,306	\$132,705	\$136,602	\$141,842
Assistant Professor	\$72,042	\$78,655	\$84,766	\$85,158	\$83,694	\$88,405	\$94,433	\$101,651	\$102,628	\$107,258
Associate Professor	\$91,559	\$96,946	\$99,628	\$100,290	\$99,324	\$94,890	\$96,761	\$99,730	\$102,949	\$107,525
Professor	\$124,026	\$132,516	\$140,553	\$142,094	\$143,152	\$145,208	\$148,693	\$155,252	\$163,275	\$169,851
University Summary	\$83,809	\$88,276	\$91,849	\$91,885	\$91,984	\$93,062	\$96,923	\$99,645	\$102,655	\$105,383

History of Tenure-Track Faculty by Rank and Gender

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Female	277	296	326	337	332	342	350	381	389	395
Assistant Professor	98	111	130	134	124	119	106	110	109	111
Associate Professor	98	101	110	115	115	128	138	162	164	164
Professor	81	84	86	88	93	95	106	109	116	120
Male	665	677	693	696	668	661	658	664	674	666
Assistant Professor	131	139	160	164	151	136	123	124	118	117
Associate Professor	188	193	200	202	206	204	218	216	224	210
Professor	346	345	333	330	311	321	317	324	332	339
Total Tenure-Track Faculty	942	973	1,019	1,033	1,000	1,003	1,008	1,045	1,063	1,061

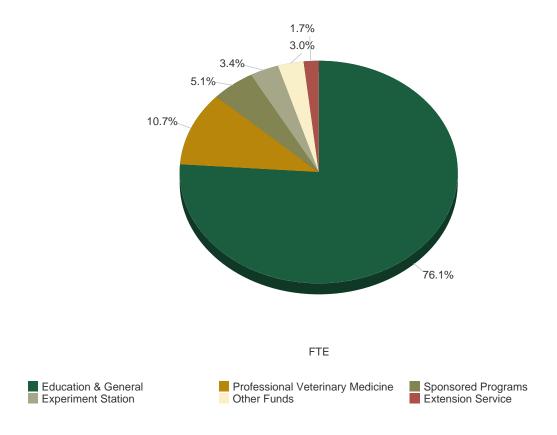
History of Percentage of Faculty with Tenure

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Assistant Professor	3%	2%	1%	1%	1%	1%	1%	1%	1%	0%
Associate Professor	93%	93%	93%	94%	94%	96%	96%	96%	96%	97%
Professor	99%	99%	99%	99%	99%	98%	99%	99%	100%	99%

^{*} Employee counts are as of September 30th of every fiscal year

Employee FTE

University Employees FTE by Fund - Fiscal Year 2015 Tenure-Track Faculty

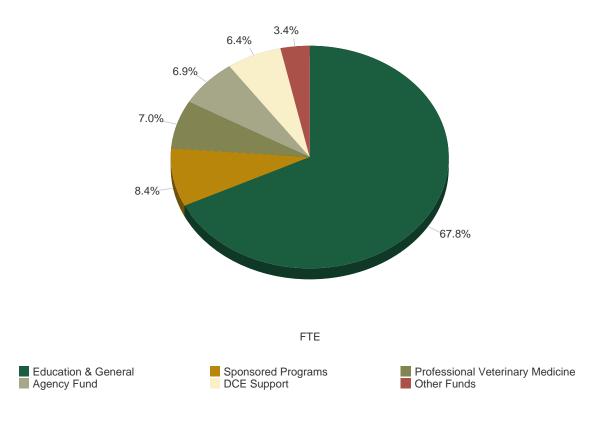


Tenure-Track Faculty FTE By Fund

	Tenure-Track Faculty
Education & General	831.1
Professional Veterinary Medicine	117.2
Sponsored Programs	55.2
Experiment Station	36.7
Other Funds	32.8
Extension Service	19.0
Total FTE	1,092.0

^{*} FTE is calculated based on fiscal year (July 1st to June 30th)

University Employees FTE by Fund - Fiscal Year 2015 Special Faculty

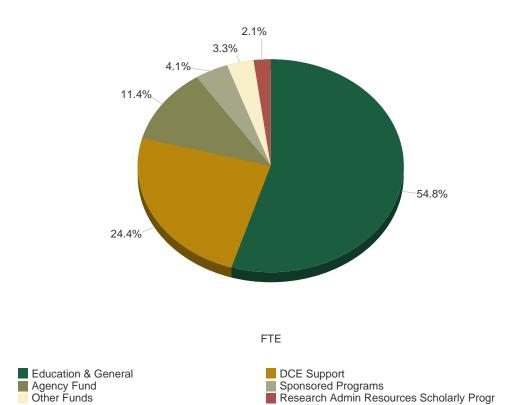


Special Faculty FTE By Fund

	Special Faculty
Education & General	268.5
Sponsored Programs	33.4
Professional Veterinary Medicine	27.8
Agency Fund	27.4
DCE Support	25.5
Other Funds	13.4
Total FTE	395.9

^{*} FTE is calculated based on fiscal year (July 1st to June 30th)

University Employees FTE by Fund - Fiscal Year 2015 Temporary Faculty

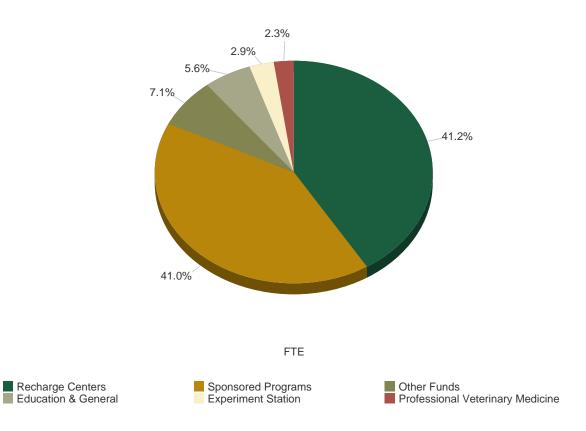


Temporary Faculty FTE By Fund

	Temporary Faculty
Education & General	67.7
DCE Support	30.2
Agency Fund	14.1
Sponsored Programs	5.0
Other Funds	4.1
Research Admin Resources Scholarly Progr	2.5
Total FTE	123.6

^{*} FTE is calculated based on fiscal year (July 1st to June 30th)

Research Associate

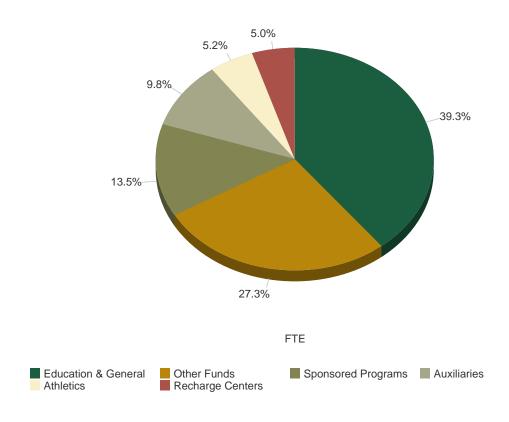


Research Associate FTE By Fund

	Research Associate
Recharge Centers	385.5
Sponsored Programs	383.7
Other Funds	66.6
Education & General	52.0
Experiment Station	26.8
Professional Veterinary Medicine	21.5
Total FTE	936.2

^{*} FTE is calculated based on fiscal year (July 1st to June 30th)

University Employees FTE by Fund - Fiscal Year 2015 Admin Professional

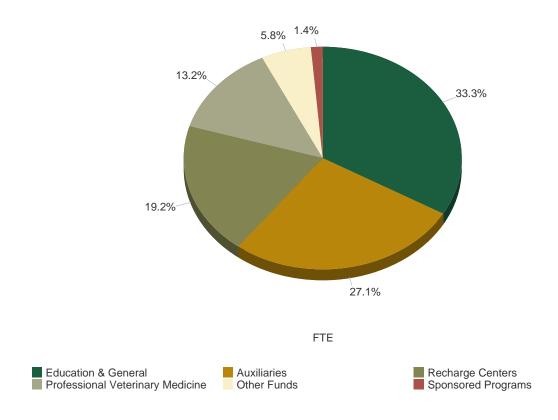


Admin Professional FTE By Fund

	Admin Professional
Education & General	806.1
Other Funds	561.1
Sponsored Programs	276.4
Auxiliaries	200.9
Athletics	106.0
Recharge Centers	102.0
Total FTE	2,052.6

^{*} FTE is calculated based on fiscal year (July 1st to June 30th)

University Employees FTE by Fund - Fiscal Year 2015 State Classified

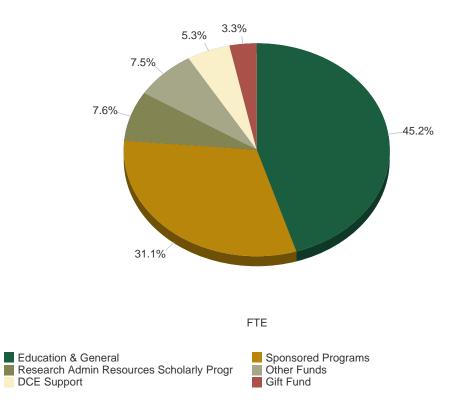


State Classified FTE By Fund

	State Classified
Education & General	571.3
Auxiliaries	464.4
Recharge Centers	329.4
Professional Veterinary Medicine	226.4
Other Funds	99.7
Sponsored Programs	23.3
Total FTE	1,714.5

^{*} FTE is calculated based on fiscal year (July 1st to June 30th)

University Employees FTE by Fund - Fiscal Year 2015 Graduate Assistant

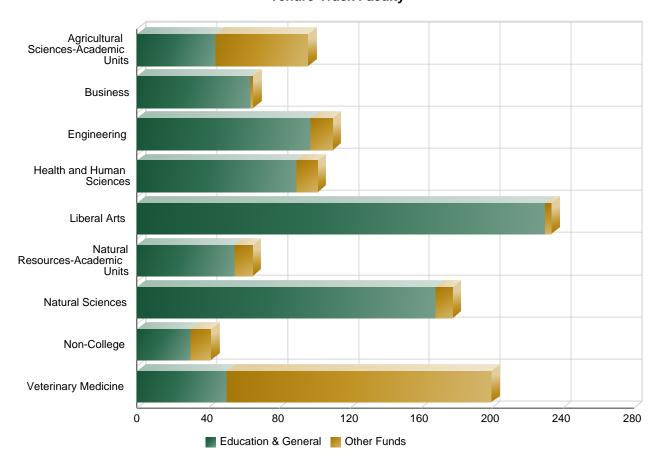


Graduate Assistant FTE By Fund

	Graduate Assistant
Education & General	704.6
Sponsored Programs	485.7
Research Admin Resources Scholarly Progr	118.4
Other Funds	116.8
DCE Support	82.4
Gift Fund	51.3
Total FTE	1,559.2

^{*} FTE is calculated based on fiscal year (July 1st to June 30th)

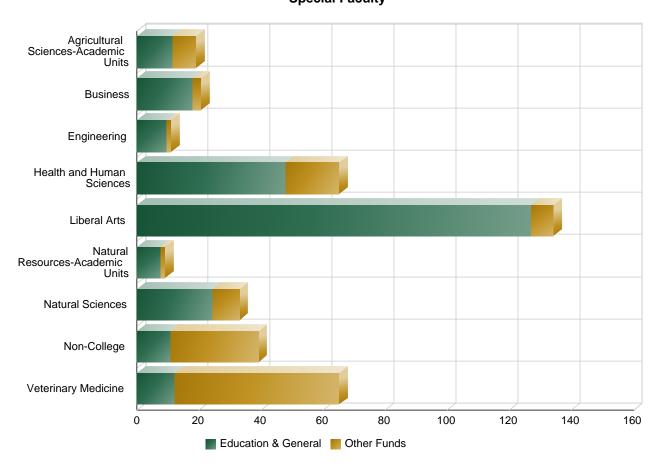
University Employees FTE by Unit - Fiscal Year 2015 Tenure-Track Faculty



	Education & General	Other Funds	Total
Agricultural Sciences-Academic Units	44.6	51.9	96.5
Business	63.8	1.5	65.3
Engineering	98.0	12.3	110.3
Health and Human Sciences	89.8	12.1	101.9
Liberal Arts	230.2	3.3	233.5
Natural Resources-Academic Units	55.1	10.0	65.1
Natural Sciences	168.4	9.6	178.0
Non-College	30.4	11.2	41.6
Veterinary Medicine	50.8	149.0	199.8
Total FTE	831.1	260.9	1,092.0

^{*} FTE is calculated based on fiscal year (July 1st to June 30th)

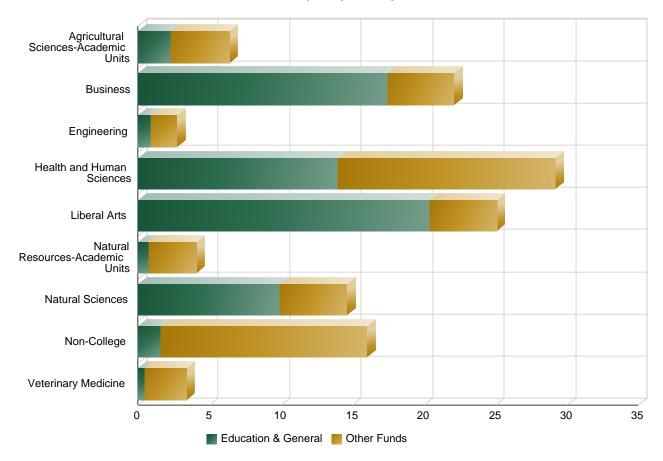
University Employees FTE by Unit - Fiscal Year 2015 Special Faculty



	Education & General	Other Funds	Total
Agricultural Sciences-Academic Units	11.5	7.5	19.0
Business	17.9	2.6	20.6
Engineering	9.6	1.2	10.8
Health and Human Sciences	47.9	17.3	65.1
Liberal Arts	127.0	7.1	134.2
Natural Resources-Academic Units	7.5	1.5	9.0
Natural Sciences	24.2	8.7	32.9
Non-College	10.7	28.5	39.2
Veterinary Medicine	12.2	52.8	65.0
Total FTE	268.5	127.4	395.9

^{*} FTE is calculated based on fiscal year (July 1st to June 30th)

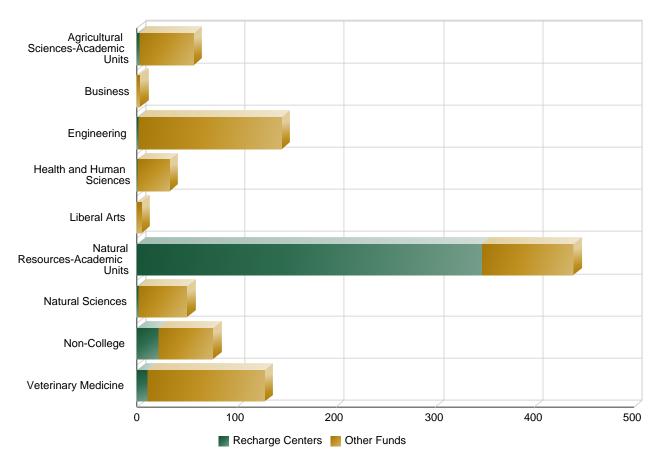
Temporary Faculty



	Education & General	Other Funds	Total
Agricultural Sciences-Academic Units	2.3	4.1	6.4
Business	17.4	4.7	22.1
Engineering	0.9	1.9	2.7
Health and Human Sciences	14.0	15.2	29.2
Liberal Arts	20.4	4.7	25.1
Natural Resources-Academic Units	0.7	3.3	4.1
Natural Sciences	9.9	4.7	14.6
Non-College	1.6	14.5	16.0
Veterinary Medicine	0.4	2.9	3.4
Total FTE	67.7	55.9	123.6

^{*} FTE is calculated based on fiscal year (July 1st to June 30th)

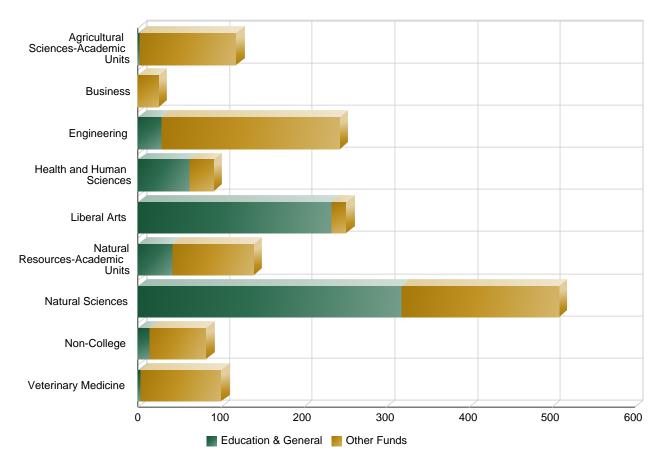
Research Associate



	Recharge Centers	Other Funds	Total
Agricultural Sciences-Academic Units	2.3	54.5	56.8
Business		2.8	2.8
Engineering	1.4	143.9	145.3
Health and Human Sciences	0.5	31.9	32.4
Liberal Arts		4.5	4.5
Natural Resources-Academic Units	346.8	92.6	439.4
Natural Sciences	1.9	48.5	50.4
Non-College	21.5	55.0	76.5
Veterinary Medicine	11.1	117.0	128.1
Total FTE	385.5	550.7	936.2

^{*} FTE is calculated based on fiscal year (July 1st to June 30th)

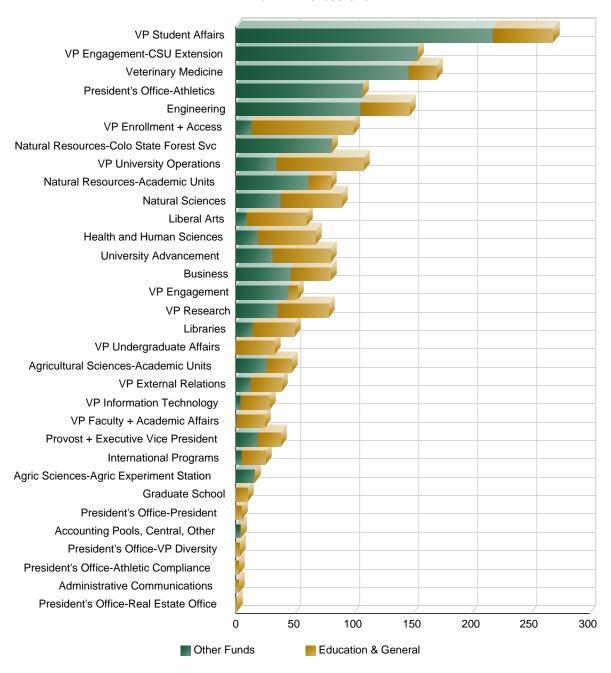
Graduate Assistant



	Education & General	Other Funds	Total
Agricultural Sciences-Academic Units	1.8	116.4	118.3
Business		24.5	24.5
Engineering	28.4	215.4	243.8
Health and Human Sciences	62.7	28.5	91.2
Liberal Arts	234.7	17.0	251.6
Natural Resources-Academic Units	41.4	98.0	139.4
Natural Sciences	318.7	189.7	508.4
Non-College	14.1	67.6	81.8
Veterinary Medicine	2.9	97.5	100.4
Total FTE	704.6	854.7	1,559.2

^{*} FTE is calculated based on fiscal year (July 1st to June 30th)

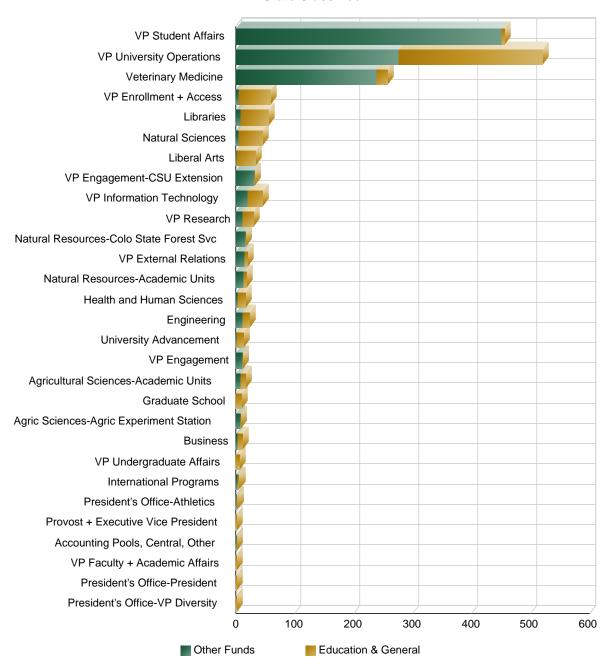
Admin Professional



Total FTE 2,052.6

^{*} FTE is calculated based on fiscal year (July 1st to June 30th)

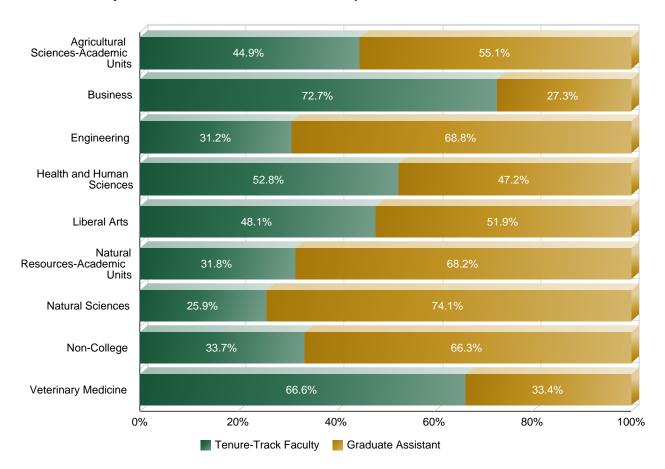
State Classified



Total FTE 1,714.5

^{*} FTE is calculated based on fiscal year (July 1st to June 30th)

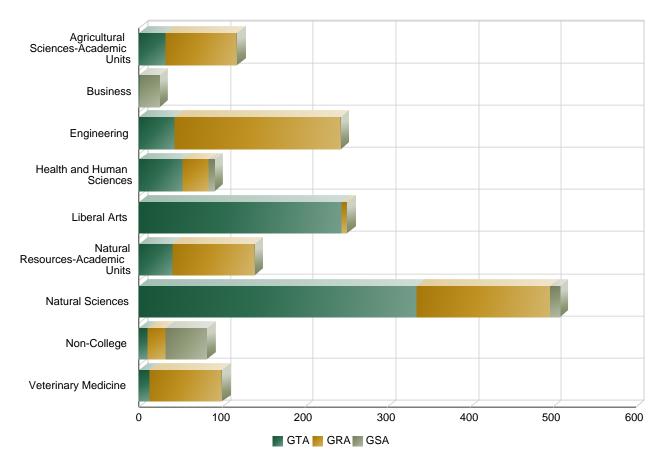
Tenure-Track Faculty FTE to Graduate Assistant FTE Comparison - Fiscal Year 2015



	Graduate Assistant	Tenure-Track Faculty	Total
Agricultural Sciences-Academic Units	118.3	96.5	214.8
Business	24.5	65.3	89.7
Engineering	243.8	110.3	354.1
Health and Human Sciences	91.2	101.9	193.1
Liberal Arts	251.6	233.5	485.1
Natural Resources-Academic Units	139.4	65.1	204.5
Natural Sciences	508.4	178.0	686.5
Non-College	81.8	41.6	123.4
Veterinary Medicine	100.4	199.8	300.2
Total FTE	1,559.2	1,092.0	2,651.3

^{*} FTE is calculated based on fiscal year (July 1st to June 30th)

Graduate Assistant

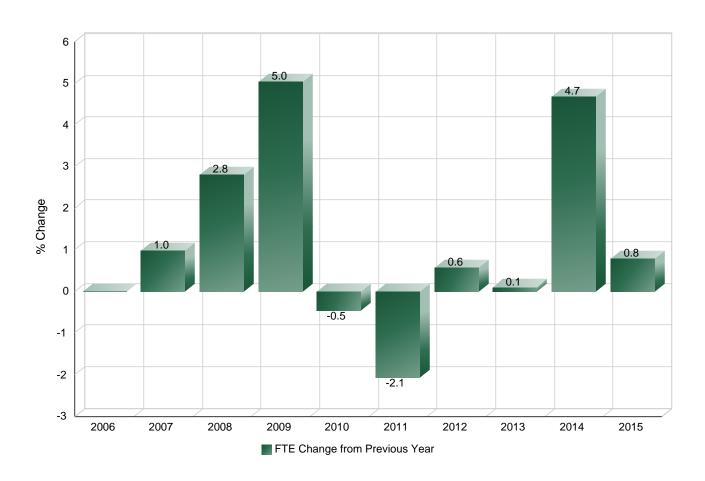


	GTA	GRA	GSA	Total
Agricultural Sciences-Academic Units	32.6	85.6		118.3
Business	0.2	0.6	23.6	24.5
Engineering	43.4	200.3		243.8
Health and Human Sciences	53.3	31.1	6.9	91.2
Liberal Arts	245.3	5.9	0.4	251.6
Natural Resources-Academic Units	40.1	99.3		139.4
Natural Sciences	335.7	161.4	11.3	508.4
Non-College	10.4	22.1	49.3	81.8
Veterinary Medicine	13.3	87.1		100.4
Total FTE	774.4	693.4	91.5	1,559.2

^{*} FTE is calculated based on fiscal year (July 1st to June 30th)

Tenure-Track Faculty

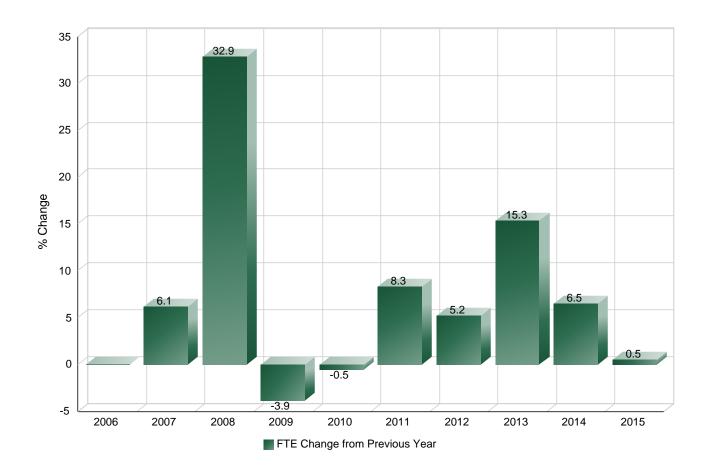
	Education & General	Other Funds	Total
2006	721.6	245.6	967.2
2007	730.3	246.4	976.7
2008	749.3	254.9	1,004.2
2009	792.5	262.2	1,054.7
2010	793.4	256.5	1,049.9
2011	771.6	256.6	1,028.1
2012	772.5	261.4	1,033.9
2013	768.9	266.1	1,035.0
2014	812.5	271.1	1,083.5
2015	831.1	260.9	1,092.0



^{*} FTE is calculated based on fiscal year (July 1st to June 30th)

Special Faculty

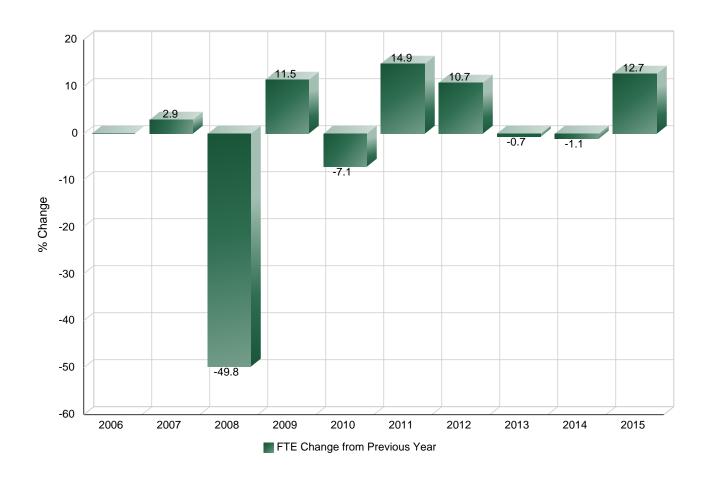
	Other Funds	Education & General	Total
2006	106.3	102.5	208.7
2007	112.0	109.6	221.6
2008	109.5	184.9	294.4
2009	101.5	181.5	283.0
2010	104.5	176.9	281.5
2011	115.1	189.8	304.8
2012	110.6	210.2	320.8
2013	131.9	238.1	370.0
2014	133.7	260.2	393.9
2015	127.4	268.5	395.9



^{*} FTE is calculated based on fiscal year (July 1st to June 30th)

Temporary Faculty

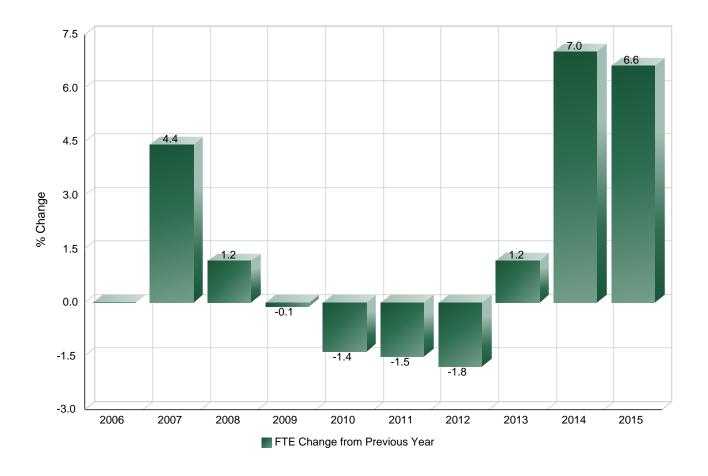
	Education & General	Other Funds	Total
2006	136.3	27.7	164.0
2007	136.5	32.3	168.8
2008	57.0	27.7	84.8
2009	56.9	37.6	94.5
2010	49.2	38.6	87.8
2011	52.2	48.7	100.8
2012	54.2	57.5	111.7
2013	49.9	61.0	110.9
2014	40.6	69.1	109.7
2015	67.7	55.9	123.6



^{*} FTE is calculated based on fiscal year (July 1st to June 30th)

Research Associate

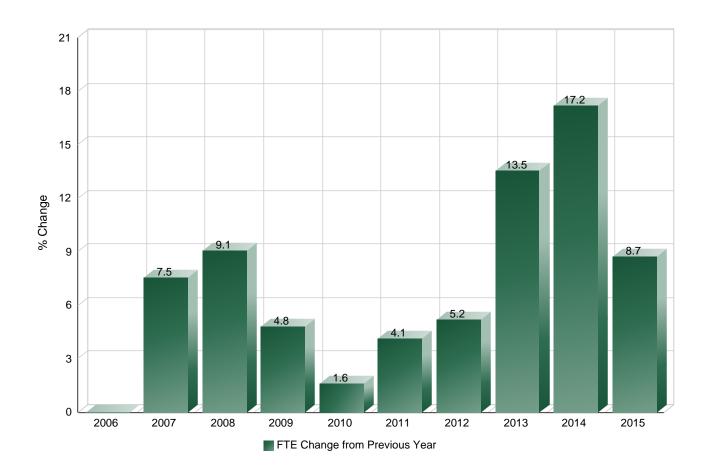
	Sponsored Programs	Other Funds	Total
2006	622.2	183.9	806.1
2007	644.0	197.8	841.7
2008	642.5	209.0	851.4
2009	640.0	210.5	850.4
2010	634.7	204.0	838.7
2011	610.5	215.3	825.8
2012	590.7	220.2	811.0
2013	477.1	343.3	820.4
2014	388.2	489.9	878.1
2015	383.7	552.5	936.2



^{*} FTE is calculated based on fiscal year (July 1st to June 30th)

Admin Professional

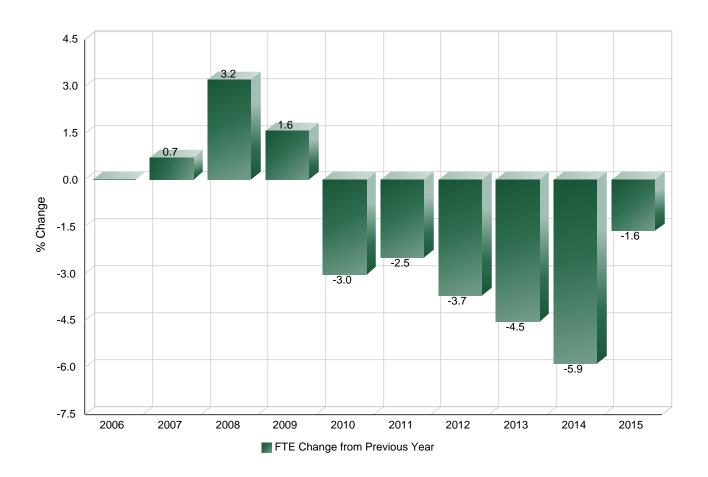
	Other Funds	Education & General	Total
2006	743.7	293.2	1,036.9
2007	762.1	352.8	1,115.0
2008	818.0	398.0	1,216.1
2009	845.0	429.5	1,274.5
2010	854.6	440.2	1,294.8
2011	903.5	444.7	1,348.2
2012	927.4	491.2	1,418.6
2013	1,028.2	582.3	1,610.5
2014	1,157.7	729.8	1,887.5
2015	1,246.4	806.1	2,052.6



^{*} FTE is calculated based on fiscal year (July 1st to June 30th)

State Classified

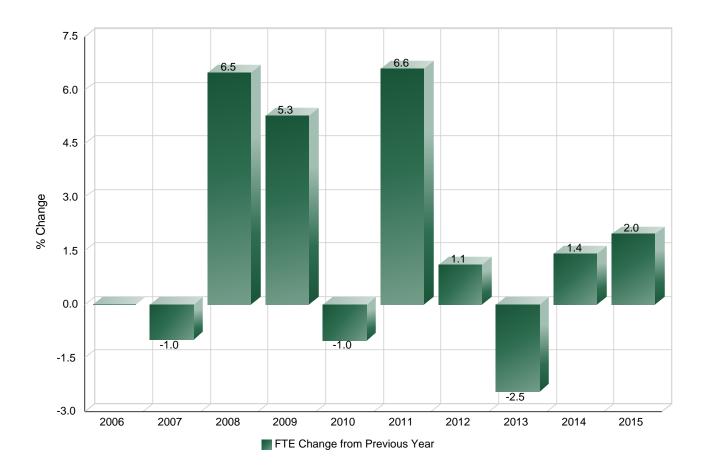
	Other Funds	Education & General	Total	
2006	1,230.4	786.8	2,017.2	_
2007	1,236.7	794.7	2,031.4	
2008	1,289.1	807.9	2,097.0	
2009	1,317.2	813.2	2,130.4	
2010	1,283.3	782.6	2,065.9	
2011	1,265.4	748.9	2,014.2	
2012	1,231.4	708.4	1,939.8	
2013	1,202.8	648.9	1,851.8	
2014	1,152.5	590.4	1,743.0	
2015	1,143.2	571.3	1,714.5	



^{*} FTE is calculated based on fiscal year (July 1st to June 30th)

Graduate Assistant

	Other Funds	Education & General	Total
2006	706.6	598.3	1,304.9
2007	690.7	601.3	1,292.0
2008	673.1	702.9	1,376.0
2009	713.1	735.4	1,448.6
2010	736.9	697.0	1,433.9
2011	840.2	688.6	1,528.8
2012	839.6	706.1	1,545.7
2013	808.1	699.7	1,507.7
2014	823.5	705.7	1,529.2
2015	854.7	704.6	1,559.2

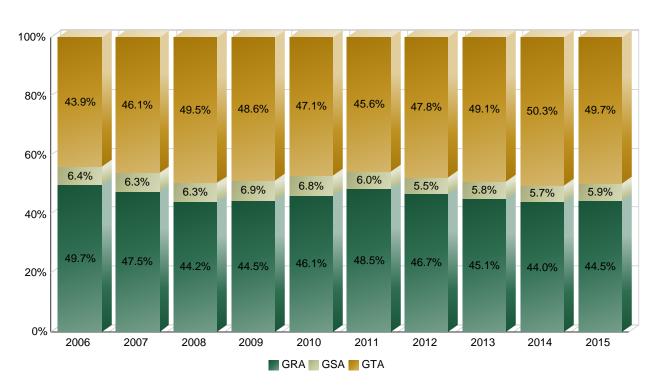


^{*} FTE is calculated based on fiscal year (July 1st to June 30th)

Institutional Research, Planning and Effectiveness

History of University Employees FTE

Graduate Assistant



	GRA	GSA	GTA	Total
2006	648.9	83.6	572.5	1,304.9
2007	614.3	81.6	596.1	1,292.0
2008	607.8	86.8	681.4	1,376.0
2009	644.2	99.9	704.4	1,448.6
2010	660.9	98.0	675.1	1,433.9
2011	740.8	91.3	696.7	1,528.8
2012	722.6	84.6	738.5	1,545.7
2013	680.0	87.4	740.3	1,507.7
2014	672.7	86.8	769.7	1,529.2
2015	693.4	91.5	774.4	1,559.2

^{*} FTE is calculated based on fiscal year (July 1st to June 30th)

Faculty Retention, Hires and Attrition

Institutional Research, Planning and Effectiveness

Tenure-Track Faculty Retention and Promotion

Average Time to Promotion By Category

Assistant Professor

	AII	Female	Male	Minority	Non-Minority
2004	5.4	5.3	5.4	5.0	5.4
2005	5.2	6.0	4.7	5.3	5.1
2006	5.6	5.8	5.3	5.4	5.6
2007	5.3	5.2	5.4	6.0	5.3
2008	5.6	6.0	5.2	6.2	5.5
2009	5.4	5.6	5.3	5.6	5.4
2010	5.1	5.2	5.1	5.3	5.1

Associate Professor

	AII	Female	Male	Minority	Non-Minority
2004	7.3	8.8	6.8	8.3	7.1
2005	6.9	6.8	7.0	4.5	7.3
2006	6.5	7.5	6.1	7.0	6.5
2007	6.1	6.3	6.0	6.8	6.0
2008	6.0	6.5	5.8	6.8	5.8
2009	6.0	6.0	6.0	7.0	6.0
2010	5.5	5.5	5.5	6.0	5.4

Promotion Year by Cohort Year

Assistant Professor

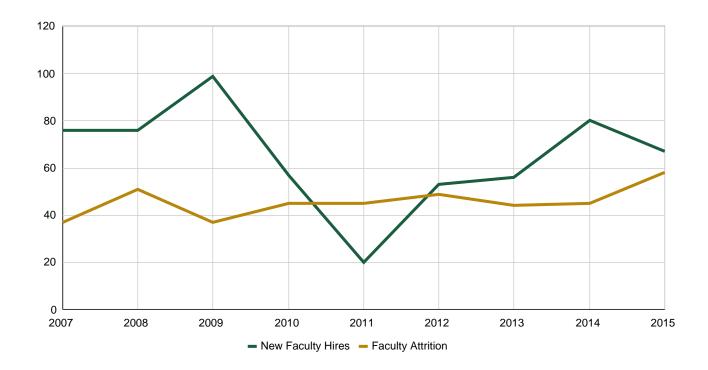
Cohort Year	Cohort Count	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year	8th Year	9th Year	10th Year
2004	40			2	4	7	15	2		
2005	31			6	2	2	13	1	1	
2006	57			3	4	7	27	4	1	
2007	59		3	4	2	6	27	4		
2008	61			1	3	9	28	1		
2009	87			5	7	10	33	3		
2010	47	1		1	4	7	13			
2011	12			1		1				

Associate Professor

Cohort Year	Cohort Count	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year	8th Year	09th Year	10th Year
2004	38			2		3	3		3	3
2005	27				1	3	3	3	1	1
2006	32				2	3	5	5	1	2
2007	44		1	1	1	3	7	3	3	2
2008	34				1	4	11	4	1	
2009	45	1			1		13	7		
2010	34			1		2	7			
2011	32				1	1				

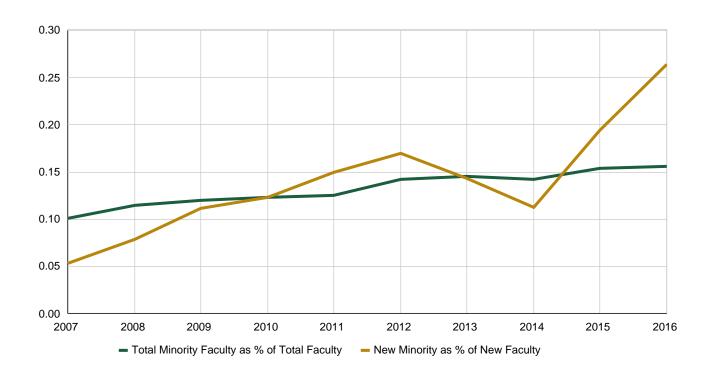
History of Tenure-Track Faculty Hires and Attrition

	All Tenure-Track Faculty	New Faculty Hires	Non-Returning Faculty
2006-07	942	76	37
2007-08	973	76	51
2008-09	1,019	99	37
2009-10	1,033	57	45
2010-11	1,000	20	45
2011-12	1,003	53	49
2012-13	1,008	56	44
2013-14	1,045	80	45
2014-15	1,063	67	58
2015-16	1,056	53	



History of Minority Tenure-Track Faculty New Hires

			Minority Fac as			
Fiscal Year	All Tenure-Track Faculty	Total Minority Faculty	% of Total Faculty	Total New Faculty Hires	Total Minority Faculty Hires	Minority Fac as % of New Hires
2006-07	942	95	10.1%	76	4	5.3%
2007-08	973	111	11.4%	76	6	7.9%
2008-09	1,019	122	12.0%	99	11	11.1%
2009-10	1,033	127	12.3%	57	7	12.3%
2010-11	1,000	125	12.5%	20	3	15.0%
2011-12	1,003	143	14.3%	53	9	17.0%
2012-13	1,008	146	14.5%	56	8	14.3%
2013-14	1,045	148	14.2%	80	9	11.2%
2014-15	1,063	163	15.3%	67	13	19.4%
2015-16	1,056	165	15.6%	53	14	26.4%



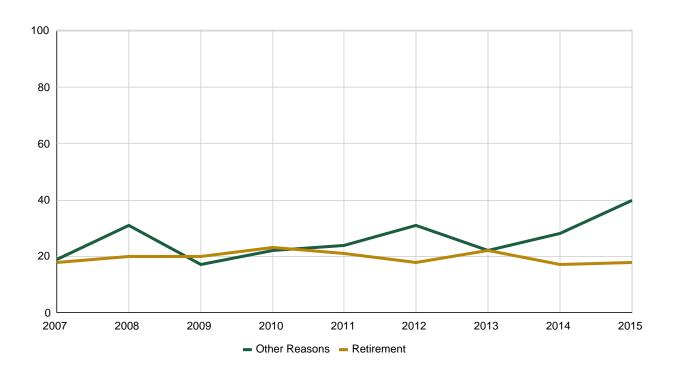
History of Women Tenure-Track Faculty New Hires

Fiscal Year	All Tenure-Track Faculty	Total Women Faculty	Women Faculty as % of Total Faculty	Total New Faculty Hires	Total Women Faculty Hires	Minority Fac as % of New Hires
2006-07	942	277	29.4%	76	27	35.5%
2007-08	973	296	30.4%	76	35	46.1%
2008-09	1,019	326	32.0%	99	39	39.4%
2009-10	1,033	337	32.6%	57	25	43.9%
2010-11	1,000	332	33.2%	20	10	50.0%
2011-12	1,003	342	34.1%	53	27	50.9%
2012-13	1,008	350	34.7%	56	22	39.3%
2013-14	1,045	381	36.5%	80	41	51.2%
2014-15	1,063	389	36.6%	67	30	44.8%
2015-16	1,056	395	37.4%	53	22	41.5%



History of Tenure-Track Faculty Attrition

Faculty Attrition by Separation Reason



Faculty Attrition by Rank and Separation Reason

		2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15
Assistant Professor		12	9	8	15	18	13	15	21
	Other Reasons	11	9	8	14	18	12	15	20
	Retirement	1			1		1		1
Associate P	rofessor	10	11	9	8	10	10	10	16
	Other Reasons	9	6	8	3	7	7	5	12
	Retirement	1	5	1	5	3	3	5	4
Professor		29	17	28	22	21	21	20	21
	Other Reasons	11	2	6	7	6	3	8	8
	Retirement	18	15	22	15	15	18	12	13
Total		51	37	45	45	49	44	45	58