Employee Highlights

Total University Employees:

| Administrative Faculty | 38 |
|--|-------|
| Regular Tenure-Track Faculty | 960 |
| Special Faculty | 189 |
| Temporary Faculty | 336 |
| Administrative Professionals (Excluding Research Associates) | 1,024 |
| Administrative Professionals (Research Associates) | 749 |
| State-Classified Staff | 2,207 |
| Other Employees | 281 |
| Total Employees | 5,784 |

Total new faculty hired on regular, tenure-track appointments in 2001-02: 60

Percent of faculty on regular, tenure-track appointments who have a nine-month appointment: 80%

Percent of faculty on regular, tenure-track appointments who are women: 26%

Percent of faculty on regular, tenure-track appointments who have a doctorate as the highest degree earned: 89%

Percent of faculty on regular, tenure-track appointments who are ethnic minorities: 10.1%

Percent of faculty on regular appointments who are age 60 or over: 17%

Percent of faculty on regular, tenure-track appointments who are tenured:

| Women | 60% |
|-------|-----|
| Men | 82% |

Mean faculty salaries for all ranks combined for faculty on regular, tenure-track appointments:

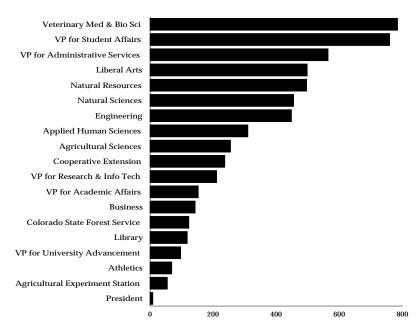
| Nine-Month Basis of Service | \$72,605 |
|-------------------------------|----------|
| Twelve-Month Basis of Service | \$94,518 |

University Employees

Employees by Type and College or Area

| | Adminis- trative Faculty | Tenure- Track Faculty | Special Faculty | Tempo- rary Faculty | Admin Profes- sionals | Research Associ- ates | State Classified Staff | Other Employees | Total Employees |
|---------------------------------|--------------------------------|-----------------------------|--------------------|---------------------------|-----------------------------|-----------------------------|------------------------------|--------------------|--------------------|
| Agricultural Experiment Station | 1 | 0 | 0 | 0 | 15 | 20 | 19 | 0 | 55 |
| Agricultural Sciences | 2 | 99 | 17 | 8 | 20 | 61 | 38 | 10 | 255 |
| Applied Human Sciences | 2 | 104 | 24 | 64 | 36 | 36 | 43 | 1 | 310 |
| Athletics | 0 | 0 | 0 | 0 | 60 | 0 | 9 | 0 | 69 |
| Business | 3 | 54 | 3 | 48 | 17 | 4 | 14 | 0 | 143 |
| Colorado State Forest Service | 0 | 0 | 0 | 0 | 94 | 0 | 29 | 0 | 123 |
| Cooperative Extension | 1 | 0 | 0 | 0 | 201 | 2 | 33 | 0 | 237 |
| Engineering | 4 | 92 | 4 | 9 | 96 | 160 | 57 | 26 | 448 |
| Liberal Arts | 3 | 224 | 51 | 153 | 22 | 5 | 38 | 2 | 498 |
| Library | 3 | 27 | 3 | 0 | 6 | 6 | 73 | 0 | 118 |
| Natural Resources | 2 | 60 | 6 | 11 | 49 | 294 | 54 | 20 | 496 |
| Natural Sciences | 5 | 172 | 14 | 28 | 59 | 41 | 64 | 72 | 455 |
| President | 1 | 0 | 0 | 0 | 3 | 0 | 5 | 0 | 9 |
| Veterinary Med & Bio Sci | 5 | 128 | 66 | 2 | 64 | 114 | 269 | 136 | 784 |
| VP for Academic Affairs | 3 | 0 | 1 | 10 | 63 | 0 | 76 | 0 | 153 |
| VP for Administrative Services | 1 | 0 | 0 | 0 | 18 | 4 | 541 | 0 | 564 |
| VP for Research & Info Tech | 2 | 0 | 0 | 0 | 32 | 2 | 170 | 5 | 211 |
| VP for Student Affairs | 0 | 0 | 0 | 3 | 145 | 0 | 602 | 9 | 759 |
| VP for University Advancement | 0 | 0 | 0 | 0 | 24 | 0 | 73 | 0 | 97 |
| University Summary | 38 | 960 | 189 | 336 | 1,024 | 749 | 2,207 | 281 | 5,784 |

Employees by College or Area



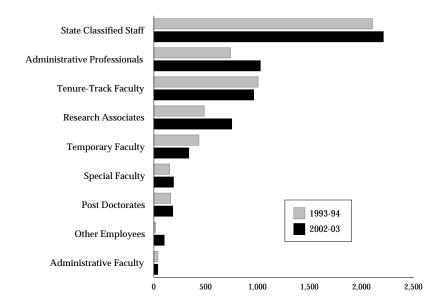
Note: The Other category includes Post Doctorates, Veterinary Interns and Veterinary Residents. Administrative faculty include vice presidents, deans, etc.

University Employees

History of University Employees

| | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | Five-Year Change |
|------------------------------|---------|---------|---------|---------|---------|---------------------|
| Administrative Faculty | 42 | 43 | 46 | 37 | 38 | -9.5% |
| Tenure-Track Faculty | 982 | 979 | 993 | 995 | 960 | -2.2% |
| Special Faculty | 155 | 154 | 165 | 172 | 189 | 21.9% |
| Temporary Faculty | 270 | 337 | 339 | 351 | 336 | 24.4% |
| Administrative Professionals | 842 | 887 | 917 | 944 | 1,024 | 21.6% |
| Research Associates | 619 | 639 | 693 | 733 | 749 | 21.0% |
| State Classified | 2,142 | 2,149 | 2,203 | 2,206 | 2,207 | 3.0% |
| Other Employees | 219 | 231 | 247 | 262 | 281 | 28.3% |
| Total Employees | 5,271 | 5,419 | 5,603 | 5,700 | 5,784 | 9.7% |

Ten-Year Comparison of University Employees

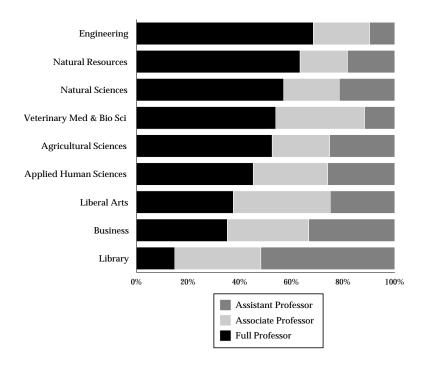


Tenure-Track Faculty by Rank

Faculty by College and Rank

| | Full Professor | Associate Professor | Assistant Professor | Total Faculty |
|--------------------------|-------------------|------------------------|------------------------|------------------|
| Agricultural Sciences | 52 | 22 | 25 | 99 |
| Applied Human Sciences | 47 | 30 | 27 | 104 |
| Business | 19 | 17 | 18 | 54 |
| Engineering | 63 | 20 | 9 | 92 |
| Liberal Arts | 84 | 84 | 56 | 224 |
| Library | 4 | 9 | 14 | 27 |
| Natural Resources | 38 | 11 | 11 | 60 |
| Natural Sciences | 98 | 37 | 37 | 172 |
| Veterinary Med & Bio Sci | 69 | 44 | 15 | 128 |
| University Total | 474 | 274 | 212 | 960 |

Percent of Tenure-Track Faculty by Rank

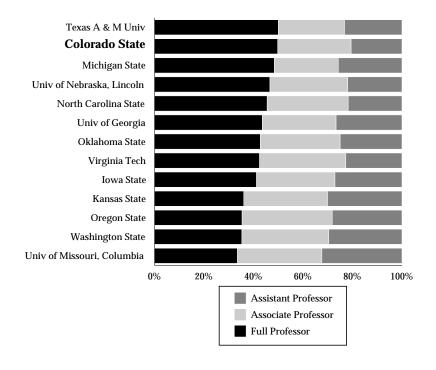


Tenure-Track Faculty by Rank

History of Full Professors as a Percent of Total Faculty

| | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | Five-Yea Change |
|--------------------------|---------|---------|---------|---------|---------|--------------------|
| Agricultural Sciences | 50% | 52% | 49% | 51% | 53% | 3% |
| Applied Human Sciences | 42% | 42% | 45% | 44% | 45% | 3% |
| Business | 42% | 39% | 35% | 35% | 35% | -7% |
| Engineering | 66% | 66% | 62% | 66% | 68% | 2% |
| Liberal Arts | 42% | 39% | 36% | 37% | 38% | -4% |
| Library | 21% | 20% | 21% | 17% | 15% | -6% |
| Natural Resources | 63% | 61% | 63% | 69% | 63% | 0% |
| Natural Sciences | 63% | 61% | 58% | 57% | 57% | -6% |
| Veterinary Med & Bio Sci | 50% | 53% | 51% | 54% | 54% | 4% |
| University Total | 51% | 50% | 48% | 49% | 49% | -2% |

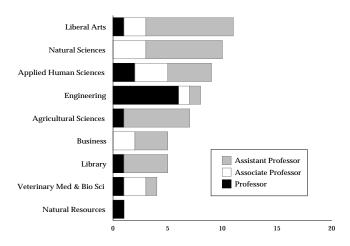
Comparison of Peer Institutions Faculty by Rank



Faculty Hires

| | Full Professor | Associate Professor | Assistant Professor | Total Faculty Hired |
|---------------------|-------------------|------------------------|------------------------|------------------------|
| By Gender | | | | |
| Men | 11 | 9 | 17 | 37 |
| Women | 2 | 4 | 17 | 23 |
| By Ethnicity | | | | |
| Minority | 2 | 4 | 8 | 14 |
| Nonminority | 11 | 9 | 26 | 46 |
| By Tenure | | | | |
| Tenured | 11 | 3 | 0 | 14 |
| Nontenured | 2 | 10 | 34 | 46 |
| Total Faculty Hired | 13 | 13 | 34 | 60 |

New Faculty Hires by College



Average Salaries of New Faculty

| | Basis of Service | Minimum Salary | Maximum Salary | Average Salary | Total Faculty |
|---------------------|---------------------|-------------------|-------------------|-------------------|------------------|
| Professor | 9 | \$68,000 | \$179,000 | \$104,664 | 11 |
| | 12 | 84,000 | 121,900 | 102,950 | 2 |
| Associate Professor | 9 | 53,000 | 90,000 | 71,927 | 11 |
| | 12 | 88,800 | 92,500 | 90,650 | 2 |
| Assistant Professor | 9 | 41,000 | 84,000 | 53,359 | 29 |
| | 12 | 36,750 | 86,000 | 53,410 | 5 |

Note: The time period used is October 1, 2000 to September 30, 2001. Faculty hires include faculty previously on temporary or special appointments or graduate assistants who entered a tenure-track position. Faculty with a visa type of F1, F2, H1, H2, J1, J2 or TN are included with nonminorities.

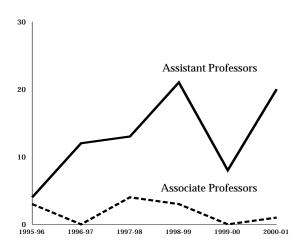
Faculty Attrition

| | Full Professor | Associate Professor | Assistant Professor | Total Faculty Not Returning |
|-----------------------------------|-------------------|------------------------|------------------------|--------------------------------|
| By Gender | | | | |
| Men | 23 | 10 | 9 | 42 |
| Women | 4 | 6 | 11 | 21 |
| By Ethnicity | | | | |
| Minority | 2 | 2 | 6 | 10 |
| Nonminority | 25 | 14 | 14 | 53 |
| By Tenure | | | | |
| Tenured | 27 | 15 | 0 | 42 |
| Nontenured | 0 | 1 | 20 | 21 |
| By Separation Reason | | | | |
| Retirement | 16 | 6 | 1 | 23 |
| Administrative Position at CSU | 3 | 0 | 0 | 3 |
| Another Non Tenure-Track Position | 0 | 1 | 3 | 4 |
| Other Reason | 8 | 9 | 16 | 33 |
| Total Faculty Attrition | 27 | 16 | 20 | 63 |

Faculty Attrition by College

Liberal Arts Natural Sciences Applied Human Sciences Veterinary Med & Bio Sci Agricultural Sciences Engineering Business Library Natural Resources On 5 10 15 20

Number of Faculty by Rank Who Leave Prior to Receiving Tenure

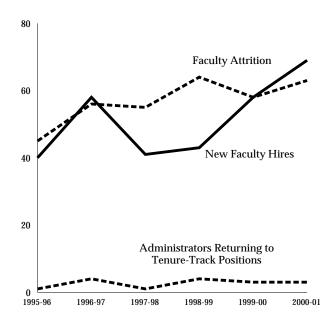


Note: Faculty attrition includes those who left a tenure-track position between October 1, 2000 and September 30, 2001. Other separation reasons include family relocation, other employment or death.

History of Faculty Hires and Attrition

| | Total Faculty | New Faculty Hires | Administrators Returning to Faculty Positions | Faculty Not Returning for Following Year |
|---------|------------------|----------------------|---|--|
| 1995-96 | 987 | 40 | 1 | 45 |
| 1996-97 | 1,004 | 58 | 4 | 56 |
| 1997-98 | 990 | 41 | 1 | 55 |
| 1998-99 | 982 | 43 | 4 | 64 |
| 1999-00 | 979 | 58 | 3 | 58 |
| 2000-01 | 993 | 69 | 3 | 63 |
| 2001-02 | 995 | 60 | 5 | N/A |

History of Faculty Hires and Attrition



Note: Faculty Not Returning for the Following Year include faculty who did not return to a tenure-track position but may have still been employed in another position at CSU. Faculty with a visa type of F1, F2, H1, H2, J1, J2 or TN are included with nonminorities.

History of Faculty Hires by Ethnicity

| | Total Faculty | Total Minority Faculty | Minority Faculty as a Percent of To- tal Faculty | Total New Faculty Hires | Total Minority Faculty Hires | Minority Faculty as a Percent of New Hires |
|---------|------------------|------------------------------|---|-------------------------------|------------------------------------|---|
| 1995-96 | 987 | 76 | 7.7% | 40 | 6 | 15.0% |
| 1996-97 | 1,004 | 82 | 8.2% | 58 | 6 | 10.3% |
| 1997-98 | 990 | 82 | 8.3% | 41 | 6 | 14.6% |
| 1998-99 | 982 | 83 | 8.5% | 43 | 7 | 16.3% |
| 1999-00 | 979 | 82 | 8.4% | 58 | 5 | 8.6% |
| 2000-01 | 993 | 92 | 9.3% | 69 | 15 | 21.7% |
| 2001-02 | 995 | 98 | 9.8% | 60 | 14 | 23.3% |

History of Faculty Hires by Gender

| | Total Faculty | Total Women Faculty | Women Faculty as a Percent of Total Faculty | Total New Faculty Hires | Total Women Faculty Hires | Women Faculty as a Percent of New Hires |
|---------|------------------|---------------------------|--|-------------------------------|---------------------------------|--|
| 1995-96 | 987 | 204 | 20.7% | 40 | 11 | 27.5% |
| 1996-97 | 1,004 | 219 | 21.8% | 58 | 23 | 39.7% |
| 1997-98 | 990 | 221 | 22.3% | 41 | 14 | 34.1% |
| 1998-99 | 982 | 230 | 23.4% | 43 | 25 | 58.1% |
| 1999-00 | 979 | 237 | 24.2% | 58 | 25 | 43.1% |
| 2000-01 | 993 | 249 | 25.1% | 69 | 28 | 40.6% |
| 2001-02 | 995 | 251 | 25.2% | 60 | 23 | 38.3% |

History of Faculty Attrition by Rank and Separation Reason

| | 1996-97 | 1997-98 | 1998-99 | 1999-00 | 2000-01 | Percent Change |
|--------------------------------------|---------|---------|---------|---------|---------|-------------------|
| Professor | | | | | | |
| Retirement | 17 | 15 | 17 | 21 | 16 | -5.9% |
| Administrative Position (Dean, etc.) | 7 | 4 | 2 | 4 | 3 | -57.1% |
| Another Nontenure-Track Position | 1 | 0 | 0 | 0 | 0 | -100.0% |
| Other | 6 | 5 | 9 | 9 | 8 | 33.3% |
| Total | 31 | 24 | 28 | 34 | 27 | -12.9% |
| Associate Professor | | | | | | |
| Retirement | 4 | 7 | 9 | 13 | 6 | 50.0% |
| Administrative Position (Dean, etc.) | 1 | 2 | 0 | 1 | 0 | -100.0% |
| Another Nontenure-Track Position | 1 | 0 | 0 | 0 | 1 | 0.0% |
| Other | 6 | 9 | 5 | 2 | 9 | 50.0% |
| Total | 12 | 18 | 14 | 16 | 16 | 33.3% |
| Assistant Professor | | | | | | |
| Retirement | 1 | 0 | 1 | 0 | 1 | 0.0% |
| Administrative Position (Dean, etc.) | 0 | 0 | 1 | 1 | 0 | 0.0% |
| Another Nontenure-Track Position | 4 | 2 | 1 | 1 | 3 | -25.0% |
| Other | 8 | 11 | 19 | 6 | 16 | 100.0% |
| Total | 13 | 13 | 22 | 8 | 20 | 53.8% |
| All Ranks Combined | | | | | | |
| Retirement | 22 | 22 | 27 | 34 | 23 | 4.5% |
| Administrative Position (Dean, etc.) | 8 | 6 | 3 | 6 | 3 | -62.5% |
| Another Nontenure-Track Position | 6 | 2 | 1 | 1 | 4 | -33.3% |
| Other | 20 | 25 | 33 | 17 | 33 | 65.0% |
| Total | 56 | 55 | 64 | 58 | 63 | 12.5% |

History of Faculty Leaving Regular, Tenure-Track Positions

| | Faculty Not Returning for Following Year | Total Nonminority Faculty | Nonminority Faculty Not Returning | Percent of Nonminority Faculty Not Returning | Total Minority Faculty | Minority Faculty Not Returning | Percent of Minority Faculty Not Returning |
|---------|---|---------------------------------|---|---|------------------------------|--------------------------------------|--|
| 1995-96 | 45 | 911 | 45 | 5% | 76 | 0 | 0% |
| 1996-97 | 56 | 922 | 50 | 5% | 82 | 6 | 7% |
| 1997-98 | 55 | 908 | 49 | 5% | 82 | 6 | 7% |
| 1998-99 | 64 | 899 | 58 | 6% | 83 | 6 | 7% |
| 1999-00 | 58 | 897 | 56 | 6% | 82 | 2 | 2% |
| 2000-01 | 63 | 898 | 53 | 6% | 95 | 10 | 11% |

History of Faculty Leaving Regular, Tenure-Track Positions Excludes Retirements but Includes Faculty Entering Other Positions at CSU

| | Faculty Not Returning for Following Year | Total Nonminority Faculty | Nonminority Faculty Not Returning | Percent of Nonminority Faculty Not Returning | Total Minority Faculty | Minority Faculty Not Returning | Percent of Minority Faculty Not Returning |
|---------|---|---------------------------------|---|---|------------------------------|--------------------------------------|--|
| 1995-96 | 23 | 911 | 23 | 3% | 76 | 0 | 0% |
| 1996-97 | 35 | 922 | 31 | 3% | 82 | 4 | 5% |
| 1997-98 | 32 | 908 | 27 | 3% | 82 | 5 | 6% |
| 1998-99 | 37 | 899 | 32 | 4% | 83 | 5 | 6% |
| 1999-00 | 24 | 897 | 22 | 2% | 82 | 2 | 2% |
| 2000-01 | 40 | 898 | 30 | 3% | 95 | 10 | 11% |

History of Faculty Leaving Regular, Tenure-Track Positions Excludes Retirements and Faculty Entering Other Positions at CSU

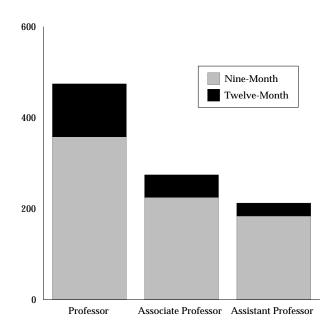
| | Faculty Not Returning for Following Year | Total Nonminority Faculty | Nonminority Faculty Not Returning | Percent of Nonminority Faculty Not Returning | Total Minority Faculty | Minority Faculty Not Returning | Percent of Minority Faculty Not Returning |
|---------|---|---------------------------------|---|---|------------------------------|--------------------------------------|--|
| 1995-96 | 16 | 911 | 16 | 2% | 76 | 0 | 0% |
| 1996-97 | 20 | 922 | 16 | 2% | 82 | 4 | 5% |
| 1997-98 | 24 | 908 | 20 | 2% | 82 | 4 | 5% |
| 1998-99 | 32 | 899 | 28 | 3% | 83 | 4 | 5% |
| 1999-00 | 17 | 897 | 16 | 2% | 82 | 1 | 1% |
| 2000-01 | 37 | 898 | 27 | 3% | 95 | 10 | 11% |

Tenure-Track Faculty by Basis of Service

Faculty by College and Basis of Service

| | Nine-Month Appointments | Twelve-Month Appointments | Percent on Nine-Month Appointments | Total Faculty |
|--------------------------|----------------------------|------------------------------|---------------------------------------|------------------|
| Agricultural Sciences | 58 | 41 | 58.6% | 99 |
| Applied Human Sciences | 92 | 12 | 88.5% | 104 |
| Business | 54 | 0 | 100.0% | 54 |
| Engineering | 90 | 2 | 97.8% | 92 |
| Liberal Arts | 209 | 15 | 93.3% | 224 |
| Library | 27 | 0 | 100.0% | 27 |
| Natural Resources | 50 | 10 | 83.3% | 60 |
| Natural Sciences | 165 | 7 | 95.9% | 172 |
| Veterinary Med & Bio Sci | 49 | 79 | 38.3% | 128 |
| University Total | 767 | 193 | 80.0% | 960 |

Basis of Service by Faculty Rank

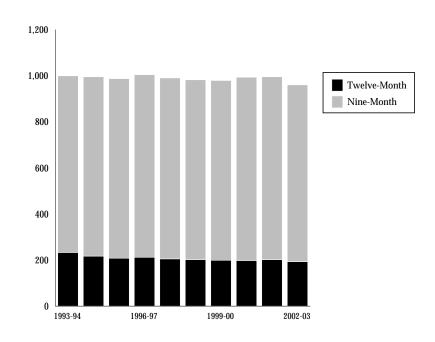


Tenure-Track Faculty by Basis of Service

History of Faculty by Basis of Service

| | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | Five-Year Change |
|---------------------------|---------|---------|---------|---------|---------|---------------------|
| Nine-Month Appointments | | | | | | |
| Professor | 385 | 378 | 363 | 370 | 358 | -7.0% |
| Associate Professor | 248 | 244 | 248 | 247 | 225 | -9.3% |
| Assistant Professor | 147 | 158 | 184 | 176 | 184 | 25.2% |
| Twelve-Month Appointments | | | | | | |
| Professor | 111 | 112 | 114 | 120 | 116 | 4.5% |
| Associate Professor | 62 | 58 | 51 | 50 | 49 | -21.0% |
| Assistant Professor | 29 | 29 | 33 | 32 | 28 | -3.4% |
| Total Faculty | 982 | 979 | 993 | 995 | 960 | -2.2% |

Ten-Year History of Faculty by Basis of Service

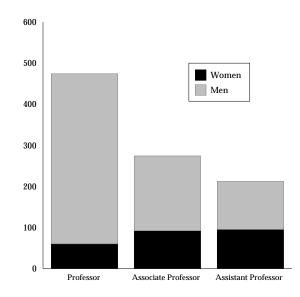


Tenure-Track Faculty by Gender

Faculty by College and Gender

| | Men | Women | Percent of Faculty Who are Women | Total Faculty |
|--------------------------|-----|-------|----------------------------------|------------------|
| Agricultural Sciences | 82 | 17 | 17.2% | 99 |
| Applied Human Sciences | 55 | 49 | 47.1% | 104 |
| Business | 41 | 13 | 24.1% | 54 |
| Engineering | 84 | 8 | 8.7% | 92 |
| Liberal Arts | 152 | 72 | 32.1% | 224 |
| Library | 6 | 21 | 77.8% | 27 |
| Natural Resources | 50 | 10 | 16.7% | 60 |
| Natural Sciences | 142 | 30 | 17.4% | 172 |
| Veterinary Med & Bio Sci | 101 | 27 | 21.1% | 128 |
| University Total | 713 | 247 | 25.7% | 960 |

Gender by Faculty Rank

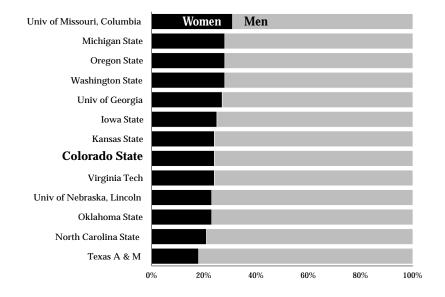


Tenure-Track Faculty by Gender

History of Faculty by Gender

| | Men | Women | Percent of Faculty Who are Women | Total Faculty |
|---------|-----|-------|----------------------------------|------------------|
| 1997-98 | 769 | 221 | 22.3% | 990 |
| 1998-99 | 752 | 230 | 23.4% | 982 |
| 1999-00 | 742 | 237 | 24.2% | 979 |
| 2000-01 | 746 | 247 | 24.9% | 993 |
| 2001-02 | 744 | 251 | 25.2% | 995 |
| 2002-03 | 713 | 247 | 25.7% | 960 |

Comparison of Peer Institutions Faculty by Gender

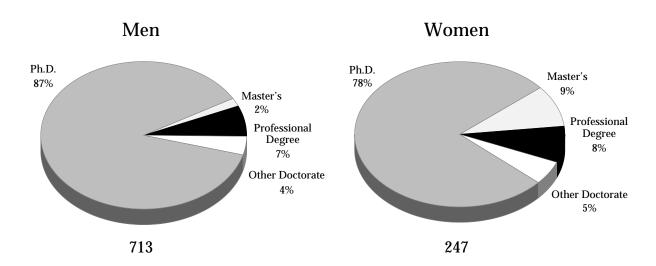


Tenure-Track Faculty by Highest Degree Earned

Faculty by Highest Degree Earned

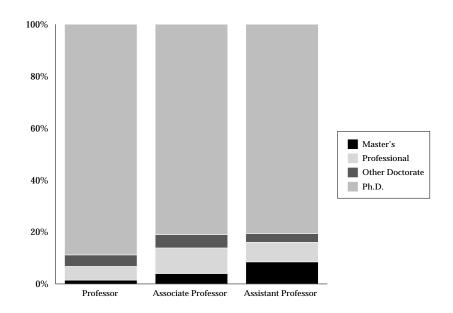
| | Master's | Professional Degree | Other Doctorate | Ph.D. | Total |
|--------------------------|----------|------------------------|--------------------|-------|-------|
| Agricultural Sciences | 0 | 6 | 0 | 93 | 99 |
| Applied Human Sciences | 1 | 6 | 13 | 84 | 104 |
| Business | 1 | 0 | 5 | 48 | 54 |
| Engineering | 1 | 0 | 0 | 91 | 92 |
| Liberal Arts | 6 | 30 | 11 | 177 | 224 |
| Library | 27 | 0 | 0 | 0 | 27 |
| Natural Resources | 0 | 0 | 0 | 60 | 60 |
| Natural Sciences | 0 | 0 | 0 | 172 | 172 |
| Veterinary Med & Bio Sci | 0 | 26 | 13 | 89 | 128 |
| University Total | 36 | 68 | 42 | 814 | 960 |

Highest Degree Earned by Gender



Tenure-Track Faculty by Highest Degree Earned

Highest Degree Earned by Rank

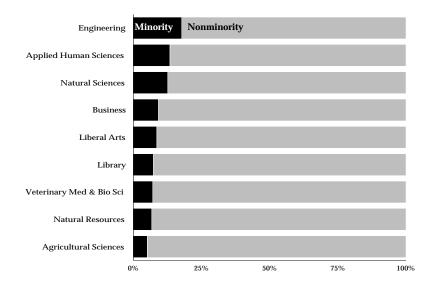


Faculty Ethnicity by College

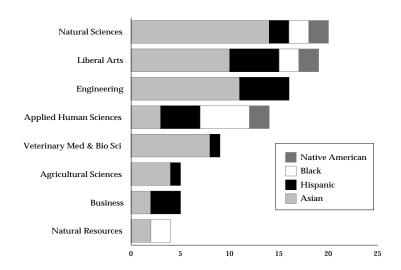
| | Asian | Black | Hispanic | Native American | Inter- national | Non- minorities | Total Faculty | Percent of Faculty Who are Minorities |
|--------------------------|-------|-------|----------|--------------------|--------------------|--------------------|------------------|---|
| Agricultural Sciences | 4 | 0 | 1 | 0 | 2 | 92 | 99 | 5.2% |
| Applied Human Sciences | 3 | 5 | 4 | 2 | 0 | 90 | 104 | 13.5% |
| Business | 2 | 0 | 3 | 0 | 0 | 49 | 54 | 9.3% |
| Engineering | 11 | 0 | 5 | 0 | 2 | 74 | 92 | 17.8% |
| Liberal Arts | 10 | 2 | 5 | 2 | 4 | 201 | 224 | 8.6% |
| Library | 0 | 0 | 2 | 0 | 0 | 25 | 27 | 7.4% |
| Natural Resources | 2 | 2 | 0 | 0 | 1 | 55 | 60 | 6.8% |
| Natural Sciences | 14 | 2 | 2 | 2 | 14 | 138 | 172 | 12.7% |
| Veterinary Med & Bio Sci | 8 | 0 | 1 | 0 | 2 | 117 | 128 | 7.1% |
| University Summary | 54 | 11 | 23 | 6 | 25 | 841 | 960 | 10.1% |

Note: International faculty with a visa type of F1, F2, H1, H2, J1, J2 or TN are excluded from the base population when calculating percent of faculty who are minorities.

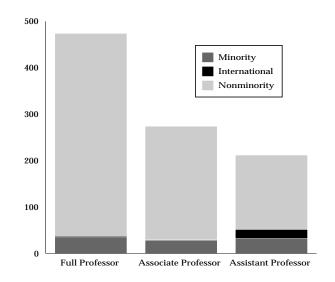
Faculty by Ethnic Origin



Minority Faculty by College



Faculty by Ethnic Origin and Rank

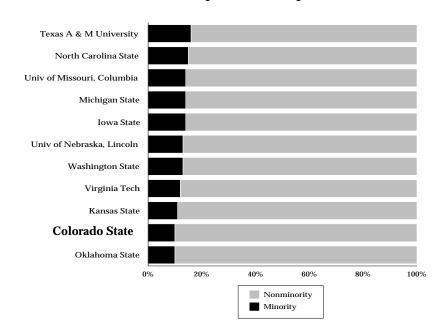


History of Faculty by Ethnic Origin

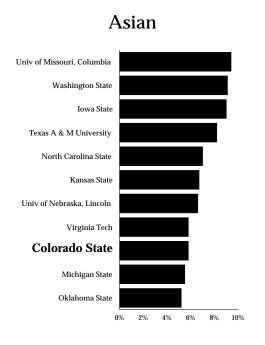
| | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | Five-Year Change |
|--|---------|---------|---------|---------|---------|---------------------|
| Asian | 45 | 43 | 51 | 54 | 54 | 20.0% |
| Black | 9 | 9 | 9 | 11 | 11 | 22.2% |
| Hispanic | 21 | 22 | 26 | 27 | 23 | 9.5% |
| Native American | 8 | 8 | 9 | 6 | 6 | -25.0% |
| Total Minority | 83 | 82 | 95 | 98 | 94 | 13.3% |
| International | 15 | 16 | 25 | 27 | 25 | 66.7% |
| Nonminority | 884 | 881 | 873 | 870 | 841 | -4.9% |
| Total | 982 | 979 | 993 | 995 | 960 | -2.2% |
| Minority Faculty as a Percent of Total Faculty | 8.6% | 8.5% | 9.8% | 10.1% | 10.1% | 1.5% |

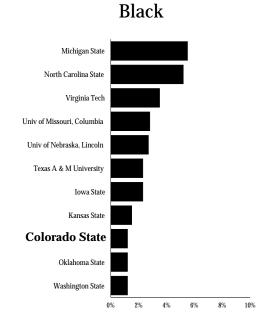
Note: International faculty with a visa type of F1, F2, H1, H2, J1, J2 or TN are excluded from the base population when calculating percent of faculty who are minorities.

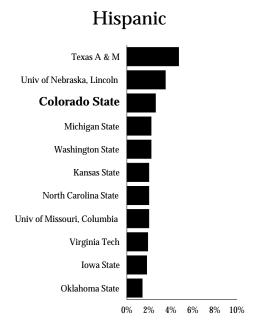
Comparison of Peer Institutions Faculty Ethnicity

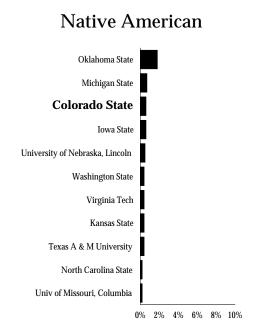


Comparison of Peer Institutions Faculty Ethnicity







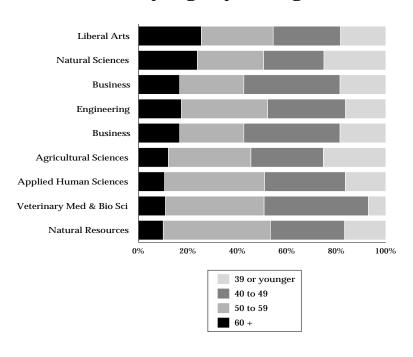


Tenure-Track Faculty by Age

Faculty by Age and College

| | 70 + | 60 - 69 | 50 - 59 | 40 - 49 | 30 - 39 | < 30 | Total Faculty |
|--------------------------|------|---------|---------|---------|---------|------|------------------|
| Agricultural Sciences | 0 | 12 | 33 | 29 | 20 | 5 | 99 |
| Applied Human Sciences | 0 | 11 | 42 | 34 | 15 | 2 | 104 |
| Business | 0 | 9 | 14 | 21 | 10 | 0 | 54 |
| Engineering | 1 | 15 | 32 | 29 | 13 | 2 | 92 |
| Liberal Arts | 4 | 53 | 65 | 61 | 39 | 2 | 224 |
| Library | 0 | 1 | 12 | 5 | 9 | 0 | 27 |
| Natural Resources | 2 | 4 | 26 | 18 | 9 | 1 | 60 |
| Natural Sciences | 3 | 38 | 46 | 42 | 40 | 3 | 172 |
| Veterinary Med & Bio Sci | 2 | 12 | 51 | 54 | 9 | 0 | 128 |
| University Total | 12 | 155 | 321 | 293 | 164 | 15 | 960 |

Faculty Age by College



Tenure-Track Faculty by Age

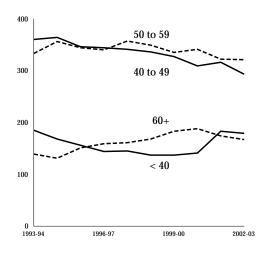
Faculty Age by Rank

| | 70 + | 60 - 69 | 50 - 59 | 40 - 49 | 30 - 39 | < 30 | Total Faculty |
|---------------------|------|---------|---------|---------|---------|------|------------------|
| Professor | 11 | 128 | 235 | 96 | 4 | 0 | 474 |
| Associate Professor | 1 | 24 | 74 | 137 | 38 | 0 | 274 |
| Assistant Professor | 0 | 3 | 12 | 60 | 122 | 15 | 212 |
| University Total | 12 | 155 | 321 | 293 | 164 | 15 | 960 |

History of Faculty by Age and College

| | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | Five-Year Change |
|------------------|---------|---------|---------|---------|---------|---------------------|
| Younger than 30 | 6 | 5 | 12 | 21 | 15 | 150.0% |
| 30 to 39 | 131 | 136 | 150 | 162 | 164 | 25.2% |
| 40 to 49 | 327 | 309 | 315 | 316 | 293 | -10.4% |
| 50 to 59 | 335 | 341 | 320 | 322 | 321 | -4.2% |
| 60 to 69 | 171 | 173 | 173 | 158 | 155 | -9.4% |
| 70 and Older | 12 | 15 | 23 | 16 | 12 | 0.0% |
| University Total | 982 | 979 | 993 | 995 | 960 | -2.2% |

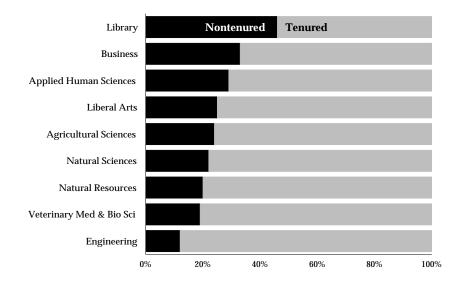
Ten-Year History of Faculty by Age



Percent of Tenured Faculty by Gender and College

| | Total Men | Percent of Men Who are Tenured | Total Women | Percent of Women Who are Tenured | Total Faculty | Percent of Faculty Who are Tenured |
|--------------------------|--------------|---|----------------|---|------------------|---|
| Agricultural Sciences | 82 | 80% | 17 | 53% | 99 | 76% |
| Applied Human Sciences | 55 | 80% | 49 | 61% | 104 | 71% |
| Business | 41 | 73% | 13 | 46% | 54 | 67% |
| Engineering | 84 | 90% | 8 | 63% | 92 | 88% |
| Liberal Arts | 152 | 81% | 72 | 64% | 224 | 75% |
| Library | 6 | 67% | 21 | 52% | 27 | 56% |
| Natural Resources | 50 | 80% | 10 | 80% | 60 | 80% |
| Natural Sciences | 142 | 82% | 30 | 60% | 172 | 78% |
| Veterinary Med & Bio Sci | 101 | 87% | 27 | 59% | 128 | 81% |
| University Summary | 713 | 82% | 247 | 60% | 960 | 77% |

Percent of Tenured Faculty by College



Percent of Tenured Full Professors by Gender and College

| | Total Men | Percent Tenured | Total Women | Percent Tenured | Total Faculty | Percent Tenured |
|--------------------------|--------------|--------------------|----------------|--------------------|------------------|--------------------|
| Agricultural Sciences | 49 | 98% | 3 | 100% | 52 | 98% |
| Applied Human Sciences | 30 | 97% | 17 | 100% | 47 | 98% |
| Business | 18 | 94% | 1 | 100% | 19 | 95% |
| Engineering | 60 | 100% | 3 | 100% | 63 | 100% |
| Liberal Arts | 70 | 100% | 14 | 100% | 84 | 100% |
| Library | 2 | 100% | 2 | 100% | 4 | 100% |
| Natural Resources | 34 | 97% | 4 | 100% | 38 | 97% |
| Natural Sciences | 90 | 100% | 8 | 100% | 98 | 100% |
| Veterinary Med & Bio Sci | 61 | 100% | 8 | 100% | 69 | 100% |
| University Summary | 414 | 99% | 60 | 100% | 474 | 99% |

Percent of Tenured Associate Professors by Gender and College

| | Total Men | Percent Tenured | Total Women | Percent Tenured | Total Faculty | Percent Tenured |
|--------------------------|--------------|--------------------|----------------|--------------------|------------------|--------------------|
| Agricultural Sciences | 17 | 100% | 5 | 100% | 22 | 100% |
| Applied Human Sciences | 16 | 88% | 17 | 100% | 30 | 90% |
| Business | 13 | 92% | 4 | 100% | 17 | 94% |
| Engineering | 17 | 94% | 3 | 67% | 20 | 90% |
| Liberal Arts | 51 | 100% | 33 | 97% | 84 | 99% |
| Library | 2 | 100% | 7 | 100% | 9 | 100% |
| Natural Resources | 7 | 100% | 4 | 100% | 11 | 100% |
| Natural Sciences | 27 | 93% | 10 | 100% | 37 | 95% |
| Veterinary Med & Bio Sci | 32 | 84% | 12 | 67% | 44 | 80% |
| University Summary | 182 | 94% | 92 | 92% | 274 | 93% |

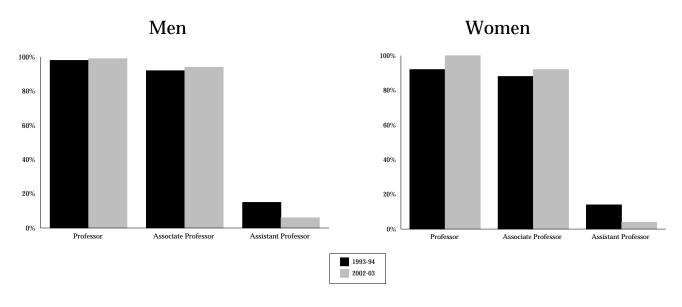
Percent of Tenured Assistant Professors by Gender and College

| | Total Men | Percent Tenured | Total Women | Percent Tenured | Total Faculty | Percent Tenured |
|--------------------------|--------------|--------------------|----------------|--------------------|------------------|--------------------|
| Agricultural Sciences | 16 | 6% | 9 | 11% | 25 | 8% |
| Applied Human Sciences | 9 | 11% | 18 | 0% | 27 | 4% |
| Business | 10 | 10% | 8 | 13% | 18 | 11% |
| Engineering | 7 | 0% | 2 | 0% | 9 | 0% |
| Liberal Arts | 31 | 6% | 25 | 0% | 56 | 4% |
| Library | 2 | 0% | 12 | 17% | 14 | 14% |
| Natural Resources | 9 | 0% | 2 | 0% | 11 | 0% |
| Natural Sciences | 25 | 8% | 12 | 0% | 37 | 5% |
| Veterinary Med & Bio Sci | 8 | 0% | 7 | 0% | 15 | 0% |
| University Summary | 117 | 6% | 95 | 4% | 212 | 5% |

History of Percent of Tenured Faculty by Rank

| | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
|---------------------|---------|---------|---------|---------|---------|
| Full Professor | 100% | 100% | 100% | 99% | 99% |
| Associate Professor | 94% | 94% | 93% | 93% | 93% |
| Assistant Professor | 8% | 6% | 6% | 6% | 5% |
| All Ranks | 82% | 80% | 77% | 78% | 77% |

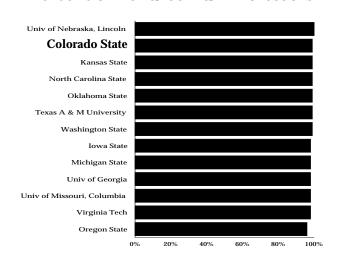
Ten-Year Comparison of Percent of Tenured Faculty by Gender

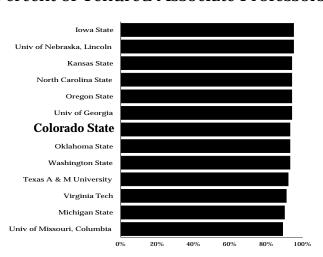


Comparison of Peer Institutions

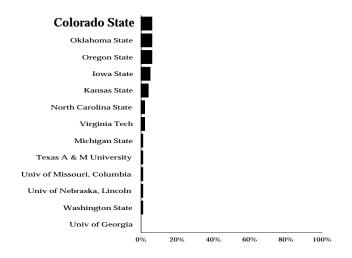
Percent of Tenured Full Professors

Percent of Tenured Associate Professors





Percent of Tenured Assistant Professors



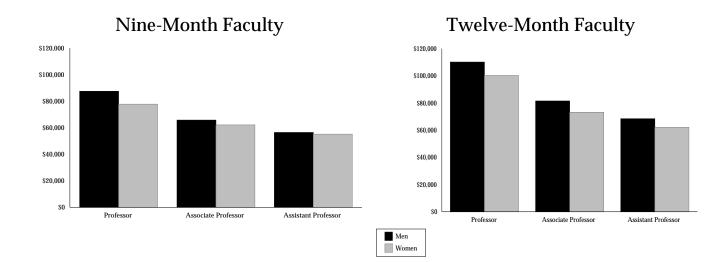
Mean Faculty Salaries by Rank, Basis of Service and College

| | Professor | Associate Professor | Assistant Professor | All Ranks |
|--------------------------|-----------|------------------------|------------------------|--------------|
| | riolessor | FTOTESSOT | FIOIESSOI | Kaliks |
| Agricultural Sciences | | | | |
| 09-Month BOS | \$75,958 | \$59,142 | \$53,121 | \$62,739 |
| 12-Month BOS | 97,310 | 67,311 | 55,200 | 89,698 |
| Applied Human Sciences | | | | |
| 09-Month BOS | \$73,324 | \$60,267 | \$50,454 | \$62,354 |
| 12-Month BOS | 106,606 | | | 106,606 |
| Business | | | | |
| 09-Month BOS | \$102,228 | \$90,200 | \$85,839 | \$92,978 |
| 12-Month BOS | | | | |
| Engineering | | | | |
| 09-Month BOS | \$102,747 | \$84,681 | \$69,900 | \$95,648 |
| 12-Month BOS | 153,000 | 81,300 | | 117,150 |
| Liberal Arts | | | | |
| 09-Month BOS | \$74,348 | \$54,950 | \$46,363 | \$59,239 |
| 12-Month BOS | 108,523 | 75,500 | | 104,120 |
| Library | | | | |
| 09-Month BOS | | | | |
| 12-Month BOS | \$66,063 | \$55,222 | \$47,968 | \$53,067 |
| Natural Resources | | | | |
| 09-Month BOS | \$78,330 | \$61,900 | \$53,021 | \$69,476 |
| 12-Month BOS | 114,029 | 85,000 | | 111,126 |
| Natural Sciences | | | | |
| 09-Month BOS | \$88,034 | \$69,272 | \$58,646 | \$77,350 |
| 12-Month BOS | 143,950 | 118,800 | | 140,357 |
| Veterinary Med & Bio Sci | | | | |
| 09-Month BOS | \$95,200 | \$65,639 | \$61,950 | \$82,984 |
| 12-Month BOS | 114,599 | 88,883 | 82,123 | 100,791 |
| University Summary | | | | |
| 09-Month BOS | \$86,269 | \$64,531 | \$55,895 | \$72,605 |
| 12-Month BOS | 108,602 | 78,569 | 64,084 | 94,518 |

Mean Faculty Salaries by Rank, Basis of Service and Gender

| | Men | Women | All Faculty |
|---------------------|----------|----------|----------------|
| | ivieii | Women | racuity |
| Full Professor | | | |
| 09-Month BOS | \$87,433 | \$77,743 | \$86,269 |
| 12-Month BOS | 110,049 | 100,178 | 108,602 |
| Associate Professor | | | |
| 09-Month BOS | \$65,744 | \$62,105 | \$64,531 |
| 12-Month BOS | 81,444 | 73,156 | 78,569 |
| Assistant Professor | | | |
| 09-Month BOS | \$56,413 | \$55,159 | \$55,895 |
| 12-Month BOS | 68,394 | 62,042 | 64,084 |
| All Ranks | | | |
| 09-Month BOS | \$75,908 | \$62,850 | \$72,605 |
| 12-Month BOS | 100,833 | 77,839 | 94,518 |

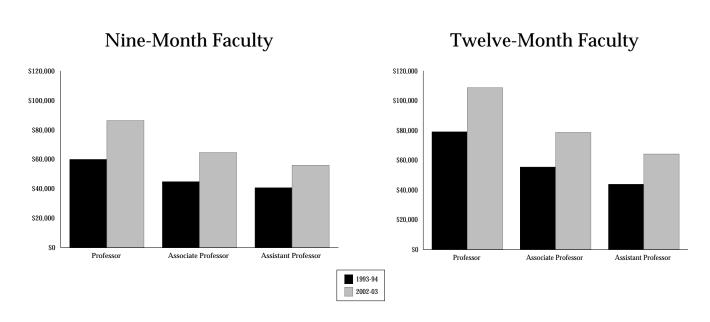
Mean Salaries by Rank and Gender



History of Mean Faculty Salaries by Rank

| | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | Five-Year Change |
|---------------------|----------|----------|----------|-----------|-----------|---------------------|
| Nine-Month BOS | | | | | | |
| Professor | \$72,051 | \$74,421 | \$77,556 | \$82,079 | \$86,269 | 19.7% |
| Associate Professor | 53,902 | 55,847 | 59,126 | 62,231 | 64,531 | 19.7% |
| Assistant Professor | 45,539 | 47,110 | 49,250 | 51,952 | 55,895 | 22.7% |
| All Ranks | 61,284 | 63,079 | 65,255 | 69,211 | 72,605 | 18.5% |
| Twelve-Month BOS | | | | | | |
| Professor | \$93,475 | \$96,128 | \$99,577 | \$104,166 | \$108,602 | 16.2% |
| Associate | 62,839 | 65,006 | 69,321 | 73,223 | 78,569 | 25.0% |
| Assistant Professor | 56,354 | 61,065 | 61,898 | 63,042 | 64,084 | 13.7% |
| All Ranks | 78,743 | 81,948 | 85,504 | 89,992 | 94,518 | 20.0% |

Ten-Year Comparison of Mean Faculty Salaries



AAUP Salary Data - CCHE Peer Group Comparison

| | CSU Mean Salary | All Ranks Combined Peer Group Mean Salary | CSU Salary as a Percent of Peer Salary |
|---------|--------------------|--|--|
| 2001-02 | \$71,200 | \$73,800 | 96.4% |
| 2000-01 | 67,000 | 71,300 | 93.9% |
| 1999-00 | 64,800 | 68,400 | 94.7% |
| 1998-99 | 62,800 | 65,600 | 95.8% |
| 1997-98 | 60,700 | 61,700 | 98.4% |
| 1996-97 | 58,900 | 59,300 | 99.3% |
| 1995-96 | 56,600 | 57,400 | 98.5% |
| 1994-95 | 54,200 | 55,000 | 98.5% |
| 1993-94 | 52,600 | 53,200 | 98.9% |
| 1992-93 | 50,800 | 51,700 | 98.3% |
| 1991-92 | 49,300 | 50,500 | 97.6% |
| 1990-91 | 47,300 | 49,300 | 95.9% |

AAUP Salary Data - Internal Peer Group Comparison

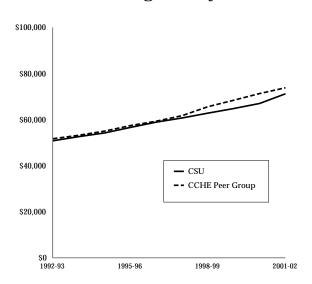
| | CSU Mean Salary | All Ranks Combined Peer Group Mean Salary | CSU Salary as a Percent of Peer Salary |
|---------|--------------------|--|--|
| 2001-02 | \$71,200 | \$69,700 | 102.1% |
| 2000-01 | 67,000 | 67,100 | 99.9% |
| 1999-00 | 64,800 | 64,300 | 100.8% |
| 1998-99 | 62,800 | 61,600 | 101.9% |
| 1997-98 | 60,700 | 58,400 | 103.9% |
| 1996-97 | 58,900 | 56,200 | 104.8% |

Source: Academe, The Economic Status of the Profession.

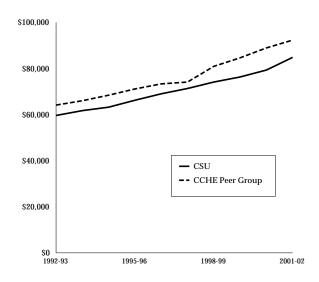
 $Note: AAUP\ data\ includes\ only\ instructional\ faculty\ on\ tenure-track\ appointments.$

All Ranks Combined Comparison CCHE Peer Group

Average Salary



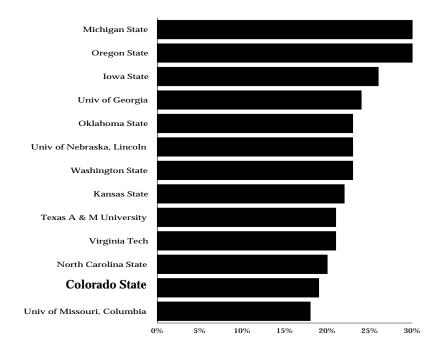
Average Compensation



Source: Academe, The Economic Status of the Profession.

Note: The CCHE Peer Group was used for the ten-year history because historical data was not available for the Internal Peer Group. AAUP includes only instructional faculty on tenure-track appointments.

Comparison of Peer Institutions Benefits as a Percent of Faculty Salaries



Comparison of Peer Institutions Average Salaries

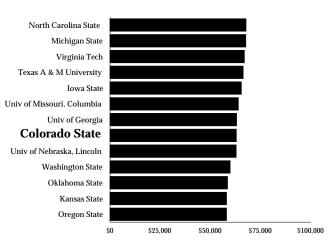
Full Professors

Virginia Tech Texas A & M University North Carolina State Michigan State Univ of Missouri, Columbia Univ of Georgia Iowa State Univ of Nebraska, Lincoln Colorado State Washington State Oregon State Oklahoma State

\$25,000

Kansas State

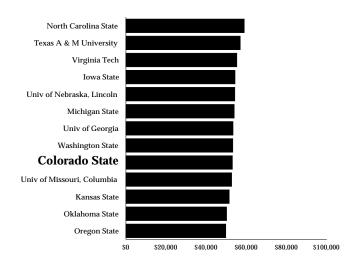
Associate Professors



Assistant Professors

\$100,000

\$75,000



Source: Academe, The Economic Status of the Profession.

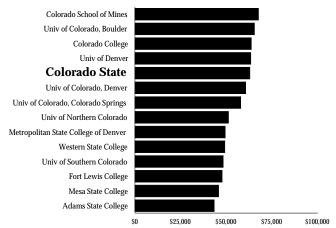
Note: AAUP includes only instructional faculty on tenure-track appointments.

Comparison of Colorado Institutions Average Salaries

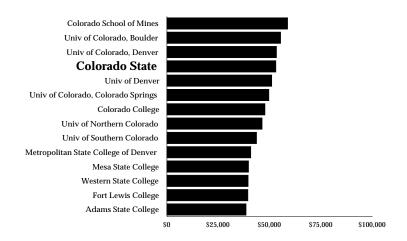
Full Professors

Colorado School of Mines Univ of Colorado, Boulder Colorado College **Colorado State** University of Denver Univ of Colorado, Denver Univ of Colorado, Colorado Springs Univ of Northern Colorado Metropolitan State College of Denver Univ of Southern Colorado Fort Lewis Colorado Mesa State College Western State College Adams State College \$25,000 \$75,000 \$100,000

Associate Professors



Assistant Professors



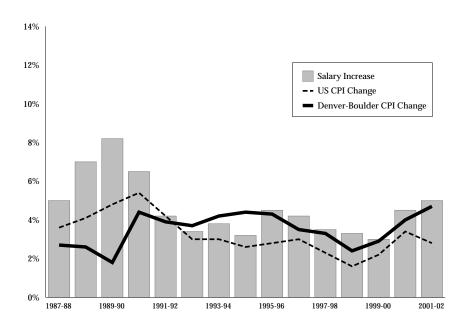
Source: Academe, The Economic Status of the Profession.

Note: AAUP includes only instructional faculty on tenure-track appointments.

Faculty Salary Increases Compared to Changes in the Consumer Price Index

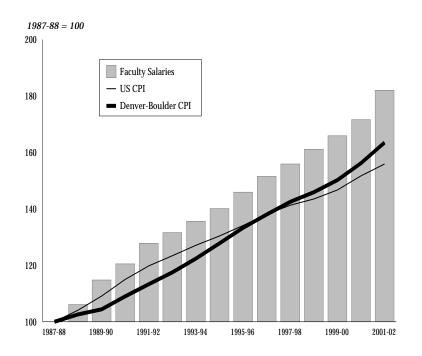
| Fiscal Year | Faculty Salary Increase | U.S. CPI Change | Denver-Boulder CPI Change |
|-------------|----------------------------|--------------------|------------------------------|
| 1987-88 | 5.00% | 3.6% | 2.7% |
| 1988-89 | 7.00% | 4.1% | 2.6% |
| 1989-90 | 8.20% | 4.8% | 1.8% |
| 1990-91 | 6.50% | 5.4% | 4.4% |
| 1991-92 | 4.25% | 4.2% | 3.9% |
| 1992-93 | 3.40% | 3.0% | 3.7% |
| 1993-94 | 3.75% | 3.0% | 4.2% |
| 1994-95 | 3.25% | 2.6% | 4.4% |
| 1995-96 | 4.50% | 2.8% | 4.3% |
| 1996-97 | 4.25% | 3.0% | 3.5% |
| 1997-98 | 3.50% | 2.3% | 3.3% |
| 1998-99 | 3.30% | 1.6% | 2.4% |
| 1999-00 | 3.00% | 2.2% | 2.9% |
| 2000-01 | 4.50% | 3.4% | 4.0% |
| 2001-02 | 5.00% | 2.8% | 4.7% |

Comparison of Faculty Salary and CPI Changes



Faculty Salary Increases Compared to Changes in the Consumer Price Index

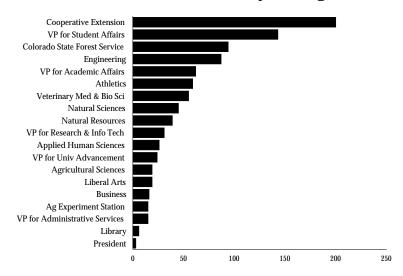
Cumulative History of Faculty Salaries Compared to the Consumer Price Index



Administrative Professionals by Gender and College or Area

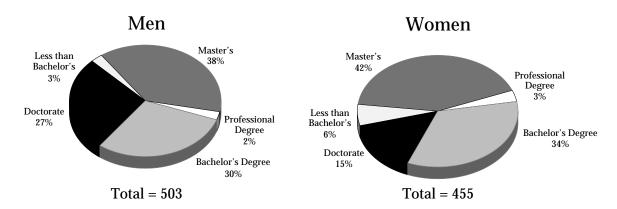
| | | Percent | | Percent | |
|------------------------------------|-----|-------------|-------|---------------|-------|
| | Men | Who are Men | Women | Who are Women | Total |
| Agricultural Experiment Station | 14 | 93% | 1 | 7% | 15 |
| Agricultural Sciences | 12 | 63% | 7 | 37% | 19 |
| Applied Human Sciences | 8 | 31% | 18 | 69% | 26 |
| Athletics | 42 | 71% | 17 | 29% | 59 |
| Business | 10 | 63% | 6 | 38% | 16 |
| Colorado State Forest Service | 73 | 78% | 21 | 22% | 94 |
| Cooperative Extension | 95 | 48% | 105 | 53% | 200 |
| Engineering | 54 | 62% | 33 | 38% | 87 |
| Liberal Arts | 7 | 37% | 12 | 63% | 19 |
| Library | 3 | 50 % | 3 | 50 % | 6 |
| Natural Resources | 33 | 85% | 6 | 15% | 39 |
| Natural Sciences | 21 | 47% | 24 | 53% | 45 |
| President | 0 | 0% | 3 | 100% | 3 |
| Veterinary Med & Bio Sci | 20 | 36% | 35 | 64% | 55 |
| VP for Academic Affairs | 17 | 27% | 45 | 73% | 62 |
| VP for Administrative Services | 11 | 73% | 4 | 27% | 15 |
| VP for Research & Information Tech | 16 | 52% | 15 | 48% | 31 |
| VP for Student Affairs | 59 | 41% | 84 | 59% | 143 |
| VP for University Advancement | 8 | 33% | 16 | 67% | 24 |
| University Total | 503 | 53% | 455 | 47% | 958 |

Administrative Professionals by College or Area



Note: Because the funding and function of Research Associates differs significantly from most other Administrative Professional positions, they are reported separately in the next section. Administrative Professionals with an appointment type of R or S are included in this section.

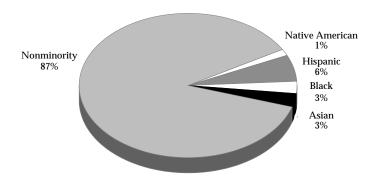
Administrative Professionals by Highest Degree Earned



Administrative Professionals by Gender - Job Titles with Seven or More Employees

| | Men | Percent Who are Men | Women | Percent Who are Women | Total |
|--|-----|------------------------|-------|--------------------------|-------|
| Assistant Coach | 19 | 79% | 5 | 21% | 24 |
| Assistant Coordinator | 5 | 36% | 9 | 64% | 14 |
| Assistant Director | 19 | 37% | 32 | 63% | 51 |
| Assistant to Dean | 5 | 56% | 4 | 44% | 9 |
| Associate Director | 11 | 50% | 11 | 50% | 22 |
| Coach | 8 | 80% | 2 | 20% | 10 |
| Coordinator | 46 | 33% | 92 | 67% | 138 |
| Counselor | 13 | 29% | 32 | 71% | 45 |
| County Extension Director | 22 | 65% | 12 | 35% | 34 |
| Director | 52 | 47% | 58 | 53% | 110 |
| Executive Director | 5 | 45% | 6 | 55% | 11 |
| Extension Agent | 54 | 46% | 63 | 54% | 117 |
| Extension Specialist | 13 | 33% | 26 | 67% | 39 |
| Forester | 71 | 80% | 18 | 20% | 89 |
| Manager | 22 | 71% | 9 | 29% | 31 |
| Physician | 3 | 43% | 4 | 57% | 7 |
| Psychologist | 4 | 36% | 7 | 64% | 11 |
| Research Sci/Scholar I | 24 | 77% | 7 | 23% | 31 |
| Research Sci/Scholar II | 29 | 66% | 15 | 34% | 44 |
| Research Sci/Scholar III | 28 | 88% | 4 | 12% | 32 |
| Senior Research Sci/Scholar | 22 | 79% | 6 | 21% | 28 |
| Job Titles with Six or Fewer Employees | 28 | 46% | 33 | 54% | 61 |
| University Total | 503 | 53% | 455 | 47% | 958 |

Administrative Professionals by Ethnic Origin



History of Administrative Professionals by Job Title

| | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | Five-Yea Change |
|--|---------|---------|---------|---------|---------|--------------------|
| A | | | | | | |
| Assistant Coach | 23 | 22 | 22 | 23 | 24 | 4.3% |
| Assistant Coordinator | 7 | 8 | 15 | 15 | 14 | 100.0% |
| Assistant Director | 35 | 36 | 35 | 36 | 51 | 45.7% |
| Assistant to Dean | 10 | 11 | 9 | 8 | 9 | -10.0% |
| Associate Director | 23 | 22 | 22 | 19 | 22 | -4.3% |
| Coach | 10 | 10 | 10 | 10 | 10 | 0.0% |
| Coordinator | 152 | 157 | 172 | 186 | 138 | -9.2% |
| Counselor | 34 | 45 | 54 | 52 | 45 | 32.4% |
| County Extension Director | 35 | 34 | 35 | 33 | 34 | -2.9% |
| Director | 92 | 105 | 106 | 102 | 110 | 19.6% |
| Executive Director | 2 | 4 | 5 | 11 | 11 | 450.0% |
| Extension Agent | 116 | 118 | 115 | 114 | 117 | 0.9% |
| Extension Specialist | 35 | 40 | 38 | 35 | 39 | 11.4% |
| Forester | 69 | 67 | 72 | 74 | 89 | 29.0% |
| Manager | 30 | 31 | 34 | 35 | 31 | 3.3% |
| Physician | 8 | 7 | 7 | 7 | 7 | -12.5% |
| Psychologist | 8 | 9 | 10 | 10 | 11 | 37.5% |
| Research Scientist | 45 | 43 | 44 | 46 | | N/A |
| Research Sci/Scholar I | | | | | 31 | N/A |
| Research Sci/Scholar II | | | | | 44 | N/A |
| Research Sci/Scholar III | | | | | 32 | N/A |
| Senior Research Sci/Scholar | 16 | 16 | 15 | 15 | 28 | 75.0% |
| Job Titles with Six or Fewer Employees | 34 | 35 | 27 | 44 | 61 | 79.4% |
| University Total | 800 | 837 | 872 | 889 | 958 | 19.8% |

Note: Employees with a visa type of F1, F2, H1, H2, J1, J2 or TN are included with nonminorities.

History of Administrative Professionals by College or Area

| | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | Five-Year Change |
|------------------------------------|---------|---------|---------|---------|---------|---------------------|
| Agricultural Experiment Station | 4 | 3 | 13 | 14 | 15 | 275.0% |
| Agricultural Sciences | 24 | 24 | 18 | 18 | 19 | -20.8% |
| Applied Human Sciences | 22 | 19 | 19 | 26 | 26 | 18.2% |
| Athletics | 58 | 55 | 57 | 59 | 59 | 1.7% |
| Business | 12 | 12 | 12 | 13 | 16 | 33.3% |
| Colorado State Forest Service | 73 | 71 | 75 | 78 | 94 | 28.8% |
| Cooperative Extension | 197 | 206 | 203 | 194 | 200 | 1.5% |
| Engineering | 96 | 94 | 97 | 91 | 87 | -9.4% |
| Liberal Arts | 13 | 18 | 22 | 22 | 19 | 46.2% |
| Library | 1 | 2 | 3 | 3 | 6 | 500.0% |
| Natural Resources | 21 | 22 | 23 | 29 | 39 | 85.7% |
| Natural Sciences | 24 | 29 | 39 | 31 | 45 | 87.5% |
| President | 3 | 3 | 3 | 3 | 3 | 0.0% |
| Veterinary Med & Bio Sci | 36 | 38 | 42 | 43 | 55 | 52.8% |
| VP for Academic Affairs | 34 | 55 | 69 | 65 | 62 | 82.4% |
| VP for Administrative Services | 15 | 15 | 14 | 14 | 15 | 0.0% |
| VP for Research & Information Tech | 15 | 16 | 17 | 14 | 31 | 106.7% |
| VP for Student Affairs | 135 | 137 | 141 | 147 | 143 | 5.9% |
| VP for University Advancement | 17 | 18 | 14 | 25 | 24 | 41.2% |
| University Total | 800 | 837 | 872 | 889 | 958 | 19.8% |

History of Administrative Professionals by Ethnic Origin

| | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | Five-Year Change |
|--------------------|---------|---------|---------|---------|---------|---------------------|
| Asian | 25 | 28 | 24 | 27 | 29 | 16.0% |
| Black | 22 | 24 | 25 | 27 | 26 | 18.2% |
| Hispanic | 51 | 53 | 53 | 50 | 57 | 11.8% |
| Native American | 7 | 9 | 10 | 13 | 14 | 100.0% |
| Nonminority | 695 | 723 | 760 | 772 | 832 | 19.7% |
| University Summary | 800 | 837 | 872 | 889 | 958 | 19.8% |

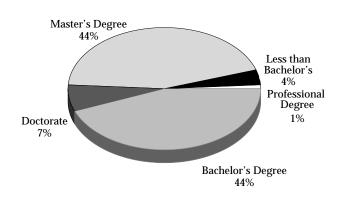
Note: Employees with a visa type of F1, F2, H1, H2, J1, J2 or TN are included with nonminorities.

Administrative Professionals - Research Associates

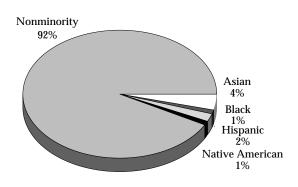
Research Associates by Gender

| | | Percent Who | | Percent Who | Total Research |
|---------------------------------|-----|-------------|-------|-------------|----------------|
| | Men | are Men | Women | are Women | Associates |
| Agricultural Experiment Station | 14 | 88% | 2 | 12% | 16 |
| Agricultural Sciences | 32 | 64% | 18 | 36% | 50 |
| Applied Human Sciences | 6 | 25% | 18 | 75% | 24 |
| Business | 1 | 33% | 2 | 67% | 3 |
| Cooperative Extension | 0 | 0% | 2 | 100% | 2 |
| Engineering | 122 | 77% | 36 | 23% | 158 |
| Library | 3 | 75% | 1 | 25% | 4 |
| Natural Resources | 172 | 64% | 95 | 36% | 267 |
| Natural Sciences | 15 | 50% | 15 | 50% | 30 |
| Veterinary Med & Bio Sci | 46 | 42% | 63 | 58% | 109 |
| VP for Administrative Services | 3 | 75% | 1 | 25% | 4 |
| VP for Research & Info Tech | 2 | 100% | 0 | 0% | 2 |
| University Total | 416 | 62% | 253 | 38% | 669 |

By Highest Degree Earned



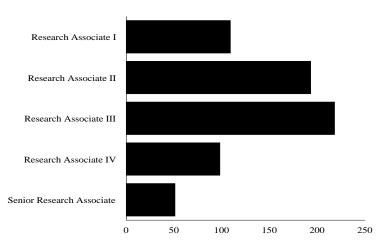
By Ethnicity



Note: Because the funding and function of Research Associates differs significantly from most other Administrative Professional positions, they are reported separately in this section. Research Associates with an appointment of R or S are included in this section.

Administrative Professionals - Research Associates





History of Research Associates

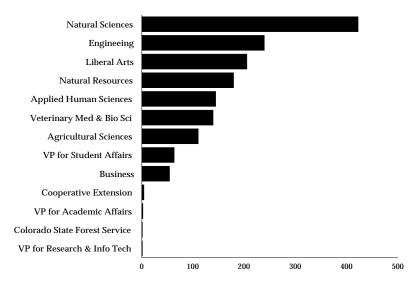
| | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | Five-Year Change |
|---------------------------------|---------|---------|---------|---------|---------|---------------------|
| Agricultural Experiment Station | 2 | 2 | 18 | 20 | 16 | 700.0% |
| Agricultural Sciences | 53 | 56 | 48 | 50 | 50 | -5.7% |
| Applied Human Sciences | 27 | 29 | 26 | 29 | 24 | -11.1% |
| Business | 1 | 1 | 2 | 3 | 3 | 200.0% |
| Cooperative Extension | 1 | 2 | 3 | 3 | 2 | 100.0% |
| Engineering | 105 | 102 | 108 | 124 | 158 | 50.5% |
| Liberal Arts | 1 | 0 | 1 | 1 | 0 | -100.0% |
| Library | 4 | 4 | 5 | 5 | 4 | 0.0% |
| Natural Resources | 194 | 225 | 240 | 269 | 267 | 37.6% |
| Natural Sciences | 37 | 33 | 33 | 38 | 30 | -18.9% |
| Veterinary Med & Bio Sci | 105 | 99 | 110 | 107 | 109 | 3.8% |
| VP for Academic Affairs | 0 | 2 | 0 | 0 | 0 | 0.0% |
| VP for Administrative Services | 5 | 6 | 5 | 5 | 4 | -20.0% |
| VP for Research & Info Tech | 2 | 2 | 1 | 2 | 2 | 0.0% |
| University Total | 537 | 563 | 600 | 656 | 669 | 24.6% |

Graduate Assistants

Graduate Assistants by Gender

| | Men Graduate Assistants | Percent of Who are Men | Women Graduate Assistants | Percent Who are Women | Total Graduate Assistants |
|-----------------------------------|-------------------------------|------------------------------|---------------------------------|-----------------------------|---------------------------------|
| Agricultural Sciences | 69 | 63% | 41 | 37% | 110 |
| Applied Human Sciences | 40 | 28% | 104 | 72% | 144 |
| Business | 26 | 48% | 28 | 52% | 54 |
| Colorado State Forest Service | 1 | 100% | 0 | 0% | 1 |
| Cooperative Extension | 1 | 25% | 3 | 75% | 4 |
| Engineering | 190 | 79% | 49 | 21% | 239 |
| Liberal Arts | 62 | 30% | 143 | 70% | 205 |
| Natural Resources | 88 | 49% | 91 | 51% | 179 |
| Natural Sciences | 241 | 57% | 181 | 43% | 422 |
| Veterinary Med & Bio Sci | 59 | 42% | 80 | 58% | 139 |
| VP for Academic Affairs | 1 | 50% | 1 | 50 % | 2 |
| VP for Research & Info Technology | 1 | 100% | 0 | 0% | 1 |
| VP for Student Affairs | 20 | 32% | 43 | 68% | 63 |
| University Total | 799 | 51% | 764 | 49% | 1,563 |

Graduate Assistants by College or Area

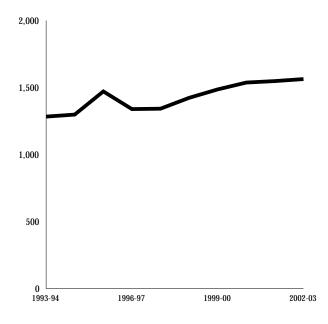


Graduate Assistants

History of Graduate Assistants by College or Area

| | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | Five-Year Change |
|-----------------------------------|---------|---------|---------|---------|---------|---------------------|
| Agricultural Sciences | 93 | 97 | 104 | 108 | 110 | 18.3% |
| Applied Human Sciences | 106 | 119 | 134 | 144 | 144 | 35.8% |
| Business | 78 | 90 | 71 | 63 | 54 | -30.8% |
| Colorado State Forest Service | 0 | 0 | 0 | 0 | 1 | N/A |
| Cooperative Extension | 1 | 2 | 1 | 3 | 4 | 300.0% |
| Engineering | 205 | 201 | 220 | 226 | 239 | 16.6% |
| Liberal Arts | 206 | 205 | 214 | 197 | 205 | 0.5% |
| Natural Resources | 143 | 150 | 155 | 175 | 179 | 25.2% |
| Natural Sciences | 403 | 416 | 436 | 441 | 422 | 4.7% |
| Veterinary Med & Bio Sci | 120 | 133 | 140 | 130 | 139 | 15.8% |
| VP for Academic Affairs | 4 | 4 | 2 | 1 | 2 | -50.0% |
| VP for Administrative Services | 0 | 1 | 0 | 0 | 0 | 0.0% |
| VP for Research & Info Technology | 0 | 3 | 2 | 3 | 1 | N/A |
| VP for Student Affairs | 64 | 65 | 58 | 57 | 63 | 1.6% |
| University Total | 1,423 | 1,486 | 1,537 | 1,548 | 1,563 | 9.8% |

History of Graduate Assistants

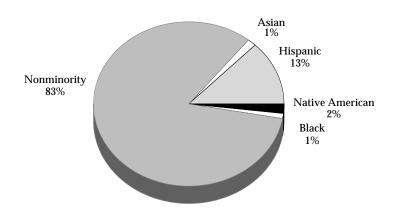


State-Classified Staff

State-Classified Staff by Gender

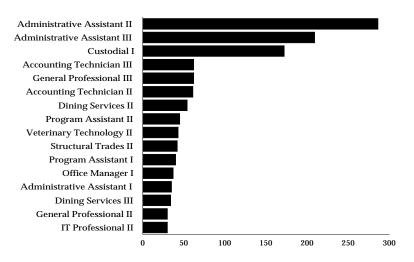
| <u> </u> | | Percent Who | | Percent Who | Total State |
|------------------------------------|-----|-------------|-------|-------------|-------------|
| | Men | are Men | Women | are Women | Classifie |
| Agricultural Experiment Station | 9 | 47% | 10 | 53% | 19 |
| Agricultural Sciences | 1 | 3% | 37 | 97% | 38 |
| Applied Human Sciences | 1 | 2% | 42 | 98% | 43 |
| Athletics | 0 | 0% | 9 | 100% | 9 |
| Business | 1 | 7% | 13 | 93% | 14 |
| Colorado State Forest Service | 10 | 34% | 19 | 66% | 29 |
| Cooperative Extension | 1 | 3% | 32 | 97% | 33 |
| Engineering | 9 | 16% | 48 | 84% | 57 |
| Liberal Arts | 1 | 3% | 37 | 97% | 38 |
| Library | 16 | 22% | 57 | 78% | 73 |
| Natural Resources | 15 | 28% | 39 | 72% | 54 |
| Natural Sciences | 9 | 14% | 55 | 86% | 64 |
| President | 0 | 0% | 5 | 100% | 5 |
| Veterinary Med & Bio Sci | 46 | 17% | 223 | 83% | 269 |
| VP for Academic Affairs | 8 | 11% | 68 | 89% | 76 |
| VP for Administrative Services | 323 | 60% | 218 | 40% | 541 |
| VP for Research & Information Tech | 81 | 48% | 89 | 52% | 170 |
| VP for Student Affairs | 208 | 35% | 394 | 65% | 602 |
| VP for University Advancement | 33 | 45% | 40 | 55% | 73 |
| University Total | 772 | 35% | 1,435 | 65% | 2,207 |

By Ethnicity



State-Classified Staff

State-Classified Positions with the Largest Number of Employees

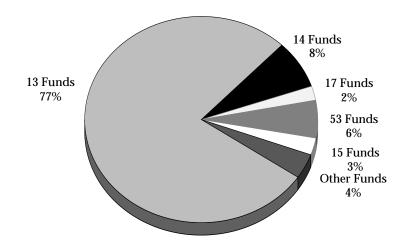


History of State-Classified Staff by College or Area

| | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | Five-Yea Change |
|------------------------------------|---------|---------|---------|---------|---------|--------------------|
| Agricultural Experiment Station | 4 | 5 | 21 | 21 | 19 | 375% |
| Agricultural Sciences | 61 | 59 | 38 | 38 | 38 | -38% |
| Applied Human Sciences | 48 | 47 | 45 | 47 | 43 | -10% |
| Athletics | 11 | 10 | 10 | 10 | 9 | -18% |
| Business | 17 | 15 | 14 | 14 | 14 | -18% |
| Colorado State Forest Service | 32 | 31 | 35 | 30 | 29 | -9% |
| Cooperative Extension | 41 | 40 | 34 | 29 | 33 | -20% |
| Engineering | 72 | 72 | 63 | 62 | 57 | -21% |
| Liberal Arts | 37 | 39 | 39 | 39 | 38 | 3% |
| Library | 79 | 82 | 80 | 74 | 73 | -8% |
| Natural Resources | 37 | 38 | 45 | 49 | 54 | 46% |
| Natural Sciences | 63 | 67 | 66 | 64 | 64 | 2% |
| President | 5 | 5 | 6 | 5 | 5 | 0% |
| Veterinary Med & Bio Sci | 232 | 237 | 240 | 265 | 269 | 16% |
| VP for Academic Affairs | 76 | 103 | 103 | 105 | 76 | 0% |
| VP for Administrative Services | 511 | 512 | 517 | 521 | 541 | 6% |
| VP for Research & Information Tech | 146 | 153 | 151 | 154 | 170 | 16% |
| VP for Student Affairs | 612 | 570 | 629 | 609 | 602 | -2% |
| VP for University Advancement | 58 | 64 | 67 | 70 | 73 | 26% |
| University Total | 2,142 | 2,149 | 2,203 | 2,206 | 2,207 | 3% |

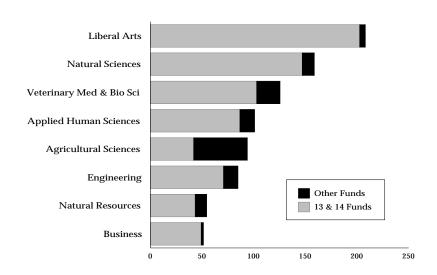
Faculty Full-Time Equivalents

Tenure-Track Faculty FTE by Fund Group



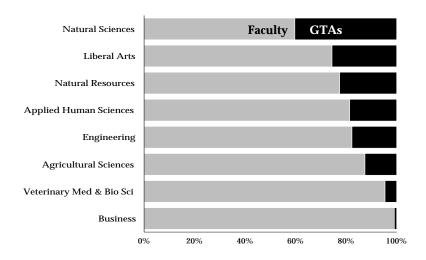
Total FTE = 907.9

Tenure-Track Faculty FTE by College

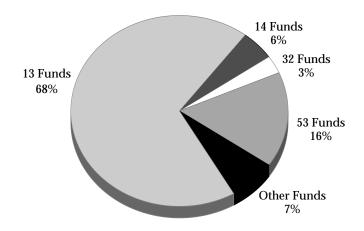


Faculty Full-Time Equivalents

Faculty/GTA FTE Comparison



Faculty FTE by Fund Group Temporary and Special Appointments



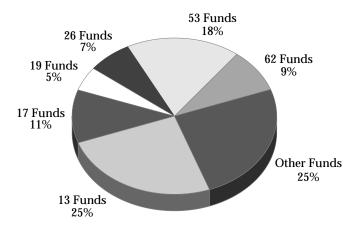
Total FTE = 259.3

Note: The faculty/GTA FTE comparison includes tenure-track faculty and graduate teaching assistants with 13 or 14 funds.

Administrative Professional Full-Time Equivalents

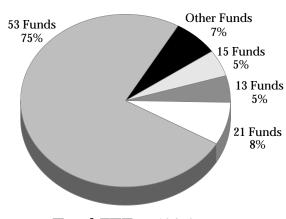
FTE by Fund Group

Administrative Professionals (Excludes Research Associates)



Total FTE = 828.2

Research Associates



Total FTE = 580.6

Note: Includes all administrative professionals on regular or special appointments.